



**FY 2017 Budget Report of
The Finance Committee
of the Annapolis City Council
May 9, 2016**

Finance Committee Members
Alderman Ian Pfeiffer, Ward 7, Chairman
Alderman Ross Arnett III, Ward 8
Alderman Fred Paone, Ward 2

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Executive Summary

The Finance Committee for the City of Annapolis commits to an annual task of analyzing the Mayor's proposed operating budget. As stewards of City Finances, it is the committee's responsibility to ensure that a legally balanced budget is presented which meets voter expectations for programs, services and taxes. This in-depth budget analysis is performed through a series of weekly and twice weekly meetings, spanning over the course of a few months, with contributions from the City Manager, the City Finance Director and City Department Heads.

For the prior fiscal year, the City made a budgetary switch to Programmatic Budgeting. The City continued to move forward with Programmatic Budgeting for the proposed fiscal year 2017. This process of budgeting showcases individual programs or services and provides direct and indirect costs associated with each program. This increased level of transparency will enable Committee members and taxpayers to better identify essential or core services and the budgetary necessity to support those services. This process will prove beneficial in the coming years when difficult decisions will need to occur.

During the frequent meetings, the Finance Committee focused on all aspects of the proposed FY 2017 budget and accompanying legislation. However, the Finance Committee is not limited to that arena. The Committee is responsible for continuous surveillance of the City's budget. The policy decisions that can affect the budget are as important as the individual monetary allocations.

There were several policy decisions presented in the Mayor's budget; the elimination of fleet replacement/pay-as-you-go financing, the elimination of a contribution to fund balance, the funding of sidewalk repairs with fund balance reserves, the static level of Police overtime, and the funding reductions to the Community Grants program. These policy decisions represent a regression to the budgetary/financial progress that the City has made in recent years. It is in response to these changes that the Finance Committee offers its recommendations for the FY 2017 Budget.

The Finance Committee is taking a more global look at City finances. The coming years are projected to be increasingly difficult. Personnel cost increases year to year exceed the annual increase in property tax revenues.ⁱ The City needs to establish core services versus discretionary services and use said criteria to establish which programs/services should be eliminated in order to correct a structural deficit. Aggressive steps need to occur to address the static revenue stream of the City. With many properties registered as tax exempt and a limited supply of alternative

ⁱ Financial Advisory Commission letter dated May 4, 2016

revenues to real estate tax, the City will soon reach a point where it cannot sustain itself.ⁱⁱ As the Finance Committee moves forward, these items will be revisited and explored further. It is going to require a delicate balance to address fiscal restrictions while providing the necessities that taxpayers have come to associate with Annapolis. The next few budgetary cycles will require significant changes in an effort to remain sustainable.

ⁱⁱ Analysis of the 10 Year Projections

**Finance Committee Proposed Amendment to R-11-16 Capital Improvement
Program**

Amendment #1

Fund Sidewalk Repairs for FY2017 in the amount of \$250,000.

Finance Committee Proposed Amendments to R-12-16

Amendment #1

On page 9, Section 7.42.010, Strike "\$340.00" and insert "(per chair) \$24.00"

Amendment #2

On page 9, Section 10.16.160, strike "\$275.00" and insert "\$261.25"

Amendment #3

On page 24, Section 17.10.180.B, strike "\$10.02" and insert "\$10.22", strike "\$38.25" and insert "\$39.02", strike "\$76.50" and insert "\$78.03", strike "\$127.50" and insert "\$130.05"

Amendment #4

On page 25, section: 17.12.026, strike "10,000 square feet or less \$350.00, Over 10,000 square feet \$550.00, 50,000 square feet or greater \$2,000.00" insert "0-900 SQUARE FEET \$0.325/PER SQ. FT., 901-1,800 SQUARE FEET \$300, 1,801-2,700 SQUARE FEET \$325, 2,701-3,600 SQUARE FEET \$350, 3,601-5,000 SQUARE FEET \$375, 5,001-10,000 SQUARE FEET \$400, 10,001-25,000 0.05/PER SQ. FT. 25,001+ \$0.04/PER SQ. FT."

Amendment #5

On page 38, add Section "21 ZONING CERTIFICATE \$35.00"

Amendment #6

On page 38, Section 21.22, after "Preliminary, major (per acre or portion thereof) \$280.00" add "SITE DESIGN PLAN REVIEW, MINOR \$500.00/ MAJOR \$1,000.00"

Amendment #7

On page 39, Section 21.24 under "Planned Unit Development- Preliminary Review" strike "For 1 to 9 units" insert "FOR BUILDINGS OVER 45 FEET IN

HEIGHT"; strike "-Plus an amount per acre or portion thereof \$280.00"; under "Planned Unit Development – Final review" strike "For 1 to 9 units" insert "FOR BUILDINGS OVER 45 FEET IN HEIGHT"; strike "Plus an amount per acre or portion thereof \$280"; under "Planned Unit Development – Revision" strike "For 1 to 9 units" insert "FOR BUILDINGS OVER 45 FEET IN HEIGHT"; strike "Plus an amount per acre or portion thereof \$280.00"

Amendment #8

On page 46, for "Truxton Picnic Pavillion/All Day" for residents strike "\$80.00" and insert "\$150.00", for non-residents strike "\$110.00" and insert "\$180.00"

Amendment #9

On page 46, for "Picnic Pavillion Rental/day" for residents strike "\$75.00" and insert "\$100.00" and for non-residents strike "\$125.00" and insert "\$130.00"

Amendment #10

On page 50, after "Adult Individual Pass" insert "POOL PARTY \$250.00 PER TWO HOURS" and "SUMMER SPLASH CAMPS" R "\$139.00" NR "\$169.00"

**Finance Committee Proposed Amendments to O-13-16 Annual Operating
Budget**

Amendment #1

Return the funding for Fleet Purchasing in the amount of \$465,675.

Amendment #2

Increase the Police Overtime Budget by 350,000.

Amendment #3

Increase the Community Grants to \$400,000

Budget Hearing Process

On March 14, 2016, Mayor Pantelides gave his State of the City address and presented his budget for fiscal year 2017. After introduction, the budget is referred to the Finance Committee for review and recommendations.

The Finance Committee began deliberations on March 15, 2016. Over a span of 10 meetings, the Finance Committee reviewed the budget documents; discussed appropriate level of fund balance; strategies regarding pay-go; the Capital Program; Fees and Fines; Community Grants; and heard directly from Department Heads regarding changes to programs from year to year.

The Programmatic Budget Sheets provided a wealth of information on each program offered by the City. Being the second year this process was used, the program sheets still required some additional refinement and clarification. Overall, with the thorough descriptions of the services provided, the Finance Committee was able to target more specific questions to each department head.

For Programmatic Budgeting, the departments of the City are divided between service providing departments and administrative departments. The departments that are classified as service providing were asked to appear before the Finance Committee. In addition, Human Resources was asked to present due to the departmental reorganization that is pending legislatively.

Department of Public Works

Director Jarrell, Assistant Director Patrick and City Manager Andrews spoke regarding the Department of Public Works. When questioned regarding the elimination of the fleet replacement funding, it was mentioned that the City is exploring options with Zip Car. This initiative is still being researched, but the administration is hopeful that it will lead to cost savings for the City by reducing the need to purchase vehicles and eliminating maintenance costs.

When the City's aging utility infrastructure was mentioned, West Street and Duke of Gloucester Street were highlighted as some of the City's most critical areas. Director Jarrell offered to return at a later date with a presentation to the full City Council of the recently concluded Asset Management Study.

Director Jarrell also addressed concerns regarding Sea Level Rise with the creation of a new grant funded program that will concentrate on that topic and how it impacts Annapolis.

Recreation & Parks

Director Morris and City Manager Andrews spoke regarding the Recreation & Parks Department. Highlights from Director Morris included comment that the Harbor operations could potentially be outsourced to a third-party vendor, continued procurement work regarding Pool Operations outsourcing and the lease status for Eisenhower Golf Course. Due to increasing budget constraints, departments have been encouraged to find alternative means of providing services, preferably at a cost savings to the City. Director Morris provided some increases to the Fee Schedule. In the ongoing review of the Adequate Public Facilities code language, Director Morris indicated that Annapolis is operating at half on the National average on the park acreage to population ratio.

Planning & Zoning

Director Gutwald and Chief of Comprehensive Planning Dr. Nash spoke regarding the Planning & Zoning Department. Director Gutwald and members of the City Council discussed at length the impact the Adequate Public Facilities code language is having on various City departments. Director Gutwald also tried to identify a source for the formula used to determine the appropriate number of resources per population. Fee changes were provided by Director Gutwald. Economic Development Manager Hollis Minor also provided fee changes for Sidewalk Café Permits and Use & Occupancy Permits.

Department of Neighborhood and Environmental Programs (DNEP)

Director Broadbent and City Manager Andrews spoke regarding DNEP. Director Broadbent spoke to unfunded mandates that the City is held responsible. To meet some mandated requirements, the City requires the use of an outside vendor. Director Broadbent mentioned the difficulty in identifying a vendor that adequately complies with regulations and is capable of performing the work. With legislation pending, DNEP is also facing a potential reorganization in the near future.

Annapolis Police Department (APD)

Chief Pristoop and Captain Amoia spoke regarding the APD budget. The main topic of discussion was the recent uptick in crime in Eastport. This was the backbone behind discussions of overtime being funded at appropriate levels and the Police Department meeting the Adequate Public Facilities requirements. There were also discussions regarding Special Events, reimbursement for special events details and the potential for a special account for these revenues.

Annapolis Fire Department (AFD)

Chief Stokes was on hand to answer questions regarding the AFD budget. The Chief also addressed Fire Special Events details and the revenues they receive. Deputy Chief Simmons provided confirmation that the City will be receiving storm relief funds from FEMA for the winter snow storm. Deputy Chief Simmons also requested the inclusion of overtime for Office of Emergency Management employees. Adequate Public Facility regulations were addressed in regards to Fire personnel staffing.

Transportation and Parking

Director Gordon and City Manager Andrews provided budgetary highlights from Transportation and Parking. The City has recently implemented a comprehensive parking plan that outsources all parking operations, including garage management, to SP+. The City is hopeful that this change will result in increased revenues and decreased operating costs. It was suggested that Transportation research alternative methods of providing ADA service, such as smaller buses or a voucher program.

Human Resources

Acting Director Hopkins presented the Human Resources budget. The majority of the discussion centered around the City's recent IBB negotiations. A cost reduction from the Human Resources budget was identified as the elimination of the Director position.

Budgetary Recommendations

“A budget that is balanced does not necessarily represent a healthy spending plan. At the most basic level a sustainable operating budget is one where normally occurring and recurring revenues exceed normally occurring and recurring expenses.” That is the sentiment expressed in the Financial Advisory Commission’s letter to the Mayor and City Council regarding the FY 2017 Operating Budget. It is that same opinion that drives the Finance Committee’s budgetary recommendations.

Operating Budget/Capital Improvement Plan

Amendment #1

Fund Sidewalk Repairs out of current revenue at \$677,600. Amend the CIP to include \$260,000 as “Other Sources” for FY 2017.

Rationale: Using Fund Balance or “prior years’ unapplied surplus” for current year expenses is not a sustainable solution. The City has made significant effort to increase Fund Balance over the past few years. It should not be used for anticipated, recurring expenses.

Amendment #2

Fund General Fund Fleet Replacement out of current revenue at \$465,675

Rationale: Pay-Go for vehicles is necessary for the replacement of vehicles and maintenance of a successful fleet without borrowing funding. This funding will enable Police, Fire, DNEP, Public Works and Recreation & Parks to continue in the cycle of replacing and retiring vehicles that have exceeded useful life expectancy. Eliminating this expense from the budget does not make it unnecessary.

Amendment #3

Increase Annapolis Police Department Overtime budget to \$1,070,000

Rationale: This line item is continually funded at 75%. This increase would bring the overtime budget in line with the expense and address the need for additional coverage in areas of Annapolis.

Amendment #4

Increase the Community Grants Allocation to \$400,000.

Rationale: There has been a recent uptick in crime. Citizens are calling for a holistic approach to addressing the violence and crime. Many of these organizations provide services to deter youth from participating in criminal activities and provide life skills to enable professional development.

These amendments will need to be supported with a raise in the property tax rate, unless the City Council as a whole can recommend off-setting cuts in expenditures.

The Operating Budget was recommended as amended.

The CIP was recommended as amended.

Fee Schedule:

The Fee Schedule was recommended as amended. (see attached) This included a decrease to the Use & Occupancy Permit Fee, a cost neutral change to the Sidewalk Café Permits, some changes to Planning & Zoning fees, a few increases in Recreation & Parks, a 5% reduction to Solid Waste fees, and a 2% increase to Stormwater fees (as dictated by City Code.)

Fine Schedule

The Fine Schedule was recommended as presented. There is pending legislation to add a fine for vehicles left in snow lanes after an emergency status has been issued.

With the recommendations provided by the Finance Committee, the operating budget now represents an accurate depiction of the revenues and expenditures necessary for the operation of the City.

Community Grant Allocations

The Community Grant Committee presented funding recommendations to the Finance Committee. With the recommendation of an additional \$195,000 in grant funding, the Committee has been asked to redistribute the funding at the higher level with the following stipulations. The three “line-item” organizations receive an additional \$25,000 each. The remaining \$120,000 should be distributed among the applicants, with a portion of that funding going to Arts in Public Places Commission and the Kunta-Kinte/Alex Haley Foundation.

Long Term Recommendations

Throughout the budgetary process, other items have been identified by the Finance Committee that will require additional attention or action on the part of the Council. Those items are outlined below.

- Identification of Core Services versus Discretionary Services
- Appropriate level of Fund Balance (Report from Financial Advisors)
- Additional funding to Sidewalks to pay for new Sidewalks, not just repairs
- Inclusion of City Council priorities in the Capital Improvement Program planning process
- Union negotiations for FY 2018
- 10 year projections and impact on City operations today
- Transportation Fund; ongoing cost overruns and potential to be folded into General Fund
- Impact of Adequate Public Facilities on existing services and personnel levels
- Capital City Expenses and the need for PILOT's (new or increased)

CITY OF ANNAPOLIS FINANCIAL ADVISORY COMMISSION
c/o Frederick C. Sussman, Esq., Chair
125 West Street, 4th Floor
Annapolis, Maryland 21401
(410) 268-6600
fsussman@councilbaradel.com

May 4, 2016

BY E-MAIL

Mayor and City Council of the City of Annapolis
160 Duke of Gloucester Street
Annapolis, Maryland 21401

Re: Ordinance 13-16 (City's FY 2017 Operating Budget)

Dear Mayor Pantelides and Members of the City Council:

I am writing to you on behalf of the City of Annapolis Financial Advisory Commission ("Commission" or "FAC") to explain the Commission's concerns regarding Ordinance 13 -16 (City's FY 2017 Operating Budget). The City Council referred Ordinance 13-16 to the FAC for review and recommendation. At this point, all that was available to the FAC for consideration was the Mayor's proposed budget. The FAC discussed the Mayor's proposed lean budget with the Finance Director and City Manager.

A budget that is balanced does not necessarily represent a healthy spending plan. At the most basic level a sustainable operating budget is one where normally occurring and recurring revenues exceed normally occurring and recurring expenses. It is also necessary to establish adequate reserves to "pay as you go" to replace operating equipment and vehicles as they become obsolete and to improve capital assets without borrowing. Lastly, unassigned surpluses need to be saved up for future revenue shortfalls, unexpected contingencies, or emergency expenses. It is imperative that the City Council begin seriously evaluating budget priorities now. These decisions become exponentially more difficult every year that they are put off. Briefly the primary issues that must be addressed this year are as follows:

1. The proposed year over year increase for employee payroll and benefit expenses is nearly three times the estimated year over year increase in property tax revenues. The FAC is very concerned by the loss of fiscal discipline that draws down fund balance to fill this gap. City revenues continue to remain relatively flat while expenses continue to increase, particularly personnel costs. With an aversion to increasing the property tax rate, particularly with City elections looming next year, the City Council now should begin to prioritize essential core services and begin making difficult expenditure and service reduction decisions now unless new reliable revenue sources are found. Putting this discussion off will only make the discussion more painful when faced with a genuine fiscal crisis. The performance-based budgeting process introduced last year was intended to give the City Council the tools to make well-informed


decisions about what services are essential and which could be eliminated, but to date the City Council has not wrestled with these understandably difficult decisions.

2. For several years the FAC has advocated annually growing the unrestricted fund balance to have enough unrestricted funds to address unanticipated revenue shortfalls. The Mayor's proposed FY 2017 operating budget proposes to use approximately \$670,000 from unrestricted General Fund balance to fund current operating expenses, and forecasts a razor thin projected FY 2017 year-end contribution to fund balance for the General Fund of less than \$2,000. This leaves very little room for error in assumptions or non-performance in the General Fund, or in the Enterprise Funds that may need to draw on the General Fund if they go into deficit, as has historically been the case. The City has made great strides increasing its fund balance over the past few years, and the FAC does not believe that it is appropriate for the City to have to draw down on fund balance to meet current obligations that should be anticipated and planned for. The accumulated fund balance exists for the purpose of addressing significant financial stress caused by an economic downturn or consequential unanticipated financial emergencies. Neither of these two conditions exist to warrant drawing down the unrestricted fund balance. The direction and trend of the City's fund balance will doubtless be noted by the bond rating agencies and will be likely to affect the City's bond rating in the future and thus the City's ability to borrow money for necessary capital investments.

3. As a corollary, the FAC recommends that the City Council not add any new expenditures or program funding in the FY 2017 budget. Specifically, the FAC recommends that the City Council not fund employee cost-of-living adjustments that have been requested as part of the IBB process.

The FAC thanks you for the opportunity to weigh in on the proposed FY 2017 operating budget. The FAC stands ready to review and comment on further iterations of the FY 2017 operating budget as it progresses through the legislative process.

Sincerely,



Frederick C. Sussman, Chair

cc: Commission Members (By e-mail)
Bruce Miller, Finance Director (By e-mail)
Thomas Andrews, City Manager (By e-mail)
Jacalyn Bierman, Boards and Commissions Coordinator (By e-mail)
Jacquelyn Lee, Legislative and Policy Analyst (By e-mail)
Regina Watkins-Eldridge, City Clerk (By e-mail)

Analysis of the 10 Year Budget Projections

By Ross Arnett, Alderman, Ward 8, Annapolis¹

No matter how one slices it, the latest set of 10 year projections point the way to financial disaster.² The newest projections (Table 1) show modest improvement over the projections of two years ago (Table 2). What's more disturbing are the General Fund numbers (Table 3). Because the Enterprise Funds can control their revenue stream to cover costs and maintain proper reserves, most, especially the larger funds, are much healthier and cover some of what is happening in the General Fund. The ability to raise fees as opposed to taxes also makes the Enterprise Funds more easily managed.

The choices facing the City are not attractive. To cover each year's deficit, either property taxes, the only discretionary revenue tool available to the budget, must be increased at an increasing rate; or services must be reduced or eliminated. Because of the compounding growth in expenditures over revenue growth, even a mix of tax increases and program cuts quickly becomes untenable.³ And it seems that there is no white knight riding in from outside with a new revenue source, such as a larger PILOT, or a share of sales tax or more of a share of personal income tax.

All budgets are "forecasts" ... even one year budgets. They are a mix of past experience, professional judgment and political wishes. However, budgets that make sense in the context of one year often carry consequences for future years that are not always obvious. This is the case with the Operating Budget and even more so for the Capital Improvements Budget – commitments made in one year almost always have an impact on future spending ... often much larger than the initial amount obligated to the project because of compound interest charges. Employee benefits carry a compounding effect every time a COLA is given. This then is the impetus for making long-range projections.

What follows is an analysis of a specific set of policy assumptions that are meant to illustrate impact of two things: a constant level and set of services provided by the City, and no tax or fee increases. The Council hears it "loud and clear" when we raise water rates or real estate taxes, or when we contemplate raising Recreation Center fees or eliminate of the Circulator Bus. So, the projection analyzed is the "business as usual" projections. It follows the discipline that in each year a balanced budget must be achieved by either raising revenue to cover costs or cutting expenses to meet the revenue available.

¹ These projections are based on data provided by Bruce Miller, Director City Finance Department. Nicole Pletzer provided the graphs.

² The projections model developed by the Finance Department includes both the General Fund and all nine Enterprise Funds (e.g., Water, Sewer, Parking, etc.) It has 22 policy parameters that can be changed; that is, variable assumptions about rates of growth. For example, one can assume no increase in the property tax levy, or no increase in cost of living adjustments (COLA's). Rates can be changed in any given future year. Most of the variables are for cost items that are fairly stable over time, such as phone and utility costs, or rents or leases. Some items can vary quite a bit: worker health care or worker compensation costs come to mind. (See Table 4)

³ It should be noted that static projections cannot fully portray reality because they can't account for such things as unanticipated new revenue or cost increases due new unfunded mandates or changes in cost sharing. Nor can projections capture dynamic factors such as management decisions or policy changes to head off fiscal problems. This is a static model.

There is actually a third alternative to balancing the Budget, which is to draw down the Fund Balance, the accumulation of budget surpluses (offset by any deficits) over time. This is a very perilous course and sends up red flags of warning about the health of the City's finances. Nevertheless, Charts One (All Funds) and Two (General Fund) show the effect of using fund balance to pay for current expenses. Almost immediately the Fund Balance is reduced to below the point where it is useful in bridging the uneven flow of revenues and cause rather large short-term borrowing as was done in 2010. In the mid-term the draw down violates City Code to maintain certain levels of required reserves. In the long-run, the City becomes insolvent. So, for many reasons, using Fund Balance to finance current expenses is not a prudent course of action.

Specifically, these projections are based on the Mayor's proposed budget for FY 2017, the budget currently under consideration by the Council. It starts with the current tax rate of \$.65 per \$100 dollars of assessed taxable property, assumes no change to the Personal Property Tax for businesses; and the retention of the current array of services provided by the current staffing level. It also assumes that no new bonds will be issued that add to debt service.

Four scenarios are evaluated, as shown in the accompany tables.

Scenario One: shows the impact of business as usual with no changes to taxes and fees. This policy leads quickly to huge budget deficits reaching a deficit of more than \$19 million in ten years for all funds and almost \$15 million for the general fund alone.

Scenario Two: depicts a policy of continuing business as usual but increasing real estate tax to cover the deficits. The real estate tax rate would rise from the current 65 cents per hundred dollars of assessed value by more than 315% to \$2.04 per hundred. *(For example, if you currently pay \$5,000 per year in Real Estate Taxes, it could grow to more almost \$16,000 by 2027.)* Similar patterns are shown in Table 3 for the General Fund

Scenario Three: shows the opposite course of action. That is, reduce staff to eliminate the deficits. By the end of the ten year period 262 staff out of an existing workforce of 632 fulltime equivalents would be gone ... a 41% reduction in personnel. That would clearly no longer be "business as usual". Holding police and fire staff at current authorized levels of 272, only 98 staff would be left to fill all other jobs. Again, similar patterns are shown in Table 3 for the General

Scenario Four: shows a more balanced, but equally drastic approach of covering projected deficits with a "50/50" combination of staff cuts and tax increases. In many ways this is the worst scenario of all because it shows unacceptably large tax increases accompanied by likely large service reductions.

A review of the Tables shows that the most recent projection show marked improvement in the projected future over the initial set of ten year projections. This improvement is due, in part, to improvement in the near-term financial health of the Enterprise Funds, where fees were raised to more fully cover costs and maintain a proper level of reserves. However, in the out years Enterprise Fund fees do not keep pace with raising costs and start to show deficits, albeit not on the same scale as the General Fund. In a similar vein, the General Fund has absorbed two Enterprise Funds

that perpetually run at a loss, making it weaker than in the initial projections⁴. While the comparison shows an improved financial picture, it is still not a survivable outlook.

So, what are the takeaways from this exercise? The bottom line is that we have a structural imbalance in our City finances, expenses will continue to grow faster than revenue. Structural changes must be made to correct the situation.

The Council should have long ago been looking at changes in services the City provides – we just cannot tax our way out of trouble. Analysis of service change should start with completing the work to establish core services versus discretionary services and using that set of policy decisions to make program reductions with the attendant staff reductions. This policy making work has been forestalled for far too long. It is too late for the FY 2017 Budget currently before the Council, but the Council, or at least the Finance Committee, need to be looking for ways to cut costs. The sooner this works begins, the easier it will be to address the long-range financial condition shown by any of the three Tables.

But even those actions likely will not be enough to sustain the City and assure our long-term financial health. For instance, we cannot continue to have approximately 20% of City property exempt from paying real estate taxes. As it is now, the City receives no real estate taxes from federal, state and county property. The same applies to schools and churches, public housing, and all 501C3 entities that own their own buildings and land. If we fail to get that taxing authority, we must have a dramatic increase the PILOT (payment in lieu of taxes) we get from the State and County and start getting a PILOT from the other groups. Another important option would be to be given power to collect revenue from nonresidents who use or visit the City, either as a share of sales taxes or some other taxing authority. Still another option would be to get a fairer share of the personal income tax revenue.

I realize that none of these are new ideas and that they are fraught with political difficulties, but Annapolis is in serious trouble without some help from outside. Raising property taxes and/or cutting services can go only so far, after that we essentially become a City in name only.

We are finally at the point where the outcome is predictable and easily less than ten years away.

⁴ Data for the General Fund projections in 2014 not available.

Table 1. TEN YEAR BUDGET PROJECTION SCENARIOS
 Fiscal 2017 Estimates – ALL FUNDS

	<u>SCENARIO ONE</u>		<u>SCENARIO TWO</u>			
	Projected Annual Deficit		Tax increase (cents/100)	Base Tax Rate \$.65 Cumulative Tax Rate		
2018	\$ 1,863,371		2.9	\$.679		
2019	\$ 3,595,601		5.5	\$.734		
2020	\$ 5,338,593		8.0	\$.814		
2021	\$ 7,436,968		10.8	\$.992		
2022	\$ 9,146,232		13.0	\$1.052		
2023	\$11,162,168		15.4	\$1.206		
2024	\$13,034,792		17.6	\$1.382		
2025	\$15,071,661		19.9	\$1.581		
2026	\$17,318,675		22.3	\$1.803		
2027	\$19,182,144		24.0	\$2.044		
	<u>SCENARIO THREE</u>		<u>SCENARIO FOUR</u>			
	<u>Staff reductions out of 632 FTE's</u>		<u>Half Staff Cuts and Half Tax Increase</u>			
	FTE's	Cumulative Staff Cuts	Staff reduction FTE's	Culm.	Tax increase Increase Rate/100	
2018	18	14	9	9	1.5	\$.665
2019	33	51	17	26	2.7	\$.692
2020	48	81	24	41	4.0	\$.732
2011	65	112	32	56	5.4	\$.786
2022	77	141	38	71	6.5	\$.851
2023	90	167	45	84	7.7	\$.928
2024	102	192	51	96	8.8	\$1.016
2025	114	216	57	108	9.9	\$1.115
2026	127	240	63	120	11.1	\$1.227
2027	135	262	68	131	12.0	\$1.347

SCENARIO ONE: No Tax Increase AND Business As Usual

Outcome: large and growing deficits- unsustainable

SCENARIO TWO: Tax to Cover Spending AND Business as Usual

Outcome: huge tax increases, but no deficit

SCENARIO THREE: No Tax Increase AND Reductions in Services (less staff)

Outcome: dramatic reduction in services

SCENARIO FOUR: Tax to Cover Spending AND Reductions in Services (less staff)

Outcome: balanced approach, but ultimately unsustainable as are all other scenarios

These numbers assume no increase in new debt issuance over the ten years. No out sourcing is assumed, nor any change in the 35 hour work week. Finally, the numbers do not address the structural deficit spending by transportation.

Table 2. TEN YEAR BUDGET PROJECTION SCENARIOS
Fiscal 2015 Estimates – ALL FUNDS

	<u>SCENARIO ONE</u>		<u>SCENARIO TWO</u>			
	Projected Annual Deficit		Tax increase (cents/100)	Base Tax Rate \$.65 Cumulative Tax Rate		
2016	\$ 1,302,184		2.2	\$.672		
2017	\$ 5,003,116		8.1	\$.753		
2018	\$ 7,715,634		12.2	\$.875		
2019	\$10,739,562		16.6	\$1.041		
2020	\$13,949,196		21.0	\$1.252		
2021	\$17,271,721		25.4	\$1.506		
2022	\$20,680,936		29.7	\$1.803		
2023	\$24,279,986		34.0	\$2.143		
2024	\$27,445,563		37.5	\$2.518		
2025	\$30,974,250		41.3	\$2.931		
	<u>SCENARIO THREE</u>		<u>SCENARIO FOUR</u>			
	Staff reductions out of 599 FTE's. FTE's Cumulative Staff Cuts		Half Staff Cuts and Half Tax Increase			
	Staff reduction FTE's	Tax increase Culm. Increase Rate/100				
2016	14	14	7	7	1.1	\$.661
2017	41	51	26	33	4.1	\$.701
2018	30	76	38	64	6.1	\$.763
2019	33	103	51	90	8.3	\$.846
2020	35	129	64	116	10.5	\$.951
2021	36	154	77	142	12.7	\$1.078
2022	37	178	89	166	14.8	\$1.226
2023	40	202	101	190	17.0	\$1.396
2024	35	221	110	212	18.8	\$1.584
2025	39	241	120	231	20.6	\$1.790

SCENARIO ONE: No Tax Increase AND Business As Usual

Outcome: large and growing deficits- unsustainable

SCENARIO TWO: Tax to Cover Spending AND Business as Usual

Outcome: huge tax increases, but no deficit

SCENARIO THREE: No Tax Increase AND Reductions in Services (less staff)

Outcome: dramatic reduction in services

SCENARIO FOUR: Tax to Cover Spending AND Reductions in Services (less staff)

Outcome: balanced approach, but ultimately unsustainable as are all other scenarios

These numbers assume no increase in new debt issuance over the ten years. No out sourcing is assumed, nor any change in the 35 hour work week. Finally, the numbers do not address the structural deficit spending by transportation.

Table 3. TEN YEAR BUDGET PROJECTION SCENARIOS
Fiscal 2017 Estimates – **GENERAL FUND ONLY**

	<u>SCENARIO ONE</u>		<u>SCENARIO TWO</u>			
	Projected Annual Deficit		Tax increase (cents/100)	Base Tax Rate \$.65 Cumulative Tax Rate		
2018	\$	2,582,971	4.0	\$.690		
2019	\$	3,666,613	5.6	\$.746		
2020	\$	4,947,953	7.4	\$.820		
2021	\$	6,525,887	9.5	\$.915		
2022	\$	7,715,915	10.9	\$1.025		
2023	\$	9,137,525	12.6	\$1.151		
2024	\$	10,232,283	13.8	\$1.289		
2025	\$	11,832,956	15.6	\$1.445		
2026	\$	13,585,825	17.5	\$1.620		
2027	\$	14,893,389	18.7	\$1.806		
	<u>SCENARIO THREE</u>		<u>SCENARIO FOUR</u>			
	<u>Staff reductions out of 632 FTE's</u>		<u>Half Staff Cuts and Half Tax Increase</u>			
	FTE's	Cumulative Staff Cuts	Staff reduction FTE's	Culm.	Tax increase Increase Rate/100	
2018	25	25	12	12	2.0	\$.665
2019	34	59	17	29	2.8	\$.692
2020	44	79	22	39	3.7	\$.732
2011	57	101	28	51	4.7	\$.786
2022	65	121	32	61	5.5	\$.851
2023	74	139	37	69	6.3	\$.928
2024	80	154	40	77	6.9	\$1.016
2025	89	170	45	85	7.8	\$1.115
2026	99	189	50	94	8.7	\$1.227
2027	105	204	53	102	9.3	\$1.347

SCENARIO ONE: No Tax Increase AND Business As Usual

Outcome: large and growing deficits- unsustainable

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Outcome: balanced approach, but ultimately unsustainable as are all other scenarios

These numbers assume no increase in new debt issuance over the ten years. No out sourcing is assumed, nor any change in the 35 hour work week. Finally, the numbers do not address the structural deficit spending by transportation.

Table 4. 10 Year Projection Assumptions

Fiscal Years	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Growth Assumptions:										
Taxes	1.025	1.025	1.025	1.025	1.025	1.025	1.025	1.025	1.025	1.025
Personal Property / Utility	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
Local Receipts	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005
Fines	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005
Money and Property	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
Charges for Services	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005
Intergovernmental	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
Salaries	1.035	1.035	1.035	1.035	1.035	1.035	1.035	1.035	1.035	1.035
Benefits	1.050	1.050	1.050	1.050	1.050	1.050	1.050	1.050	1.050	1.050
Police and Fire Pension / OPEB	1.035	1.035	1.035	1.035	1.035	1.035	1.035	1.035	1.035	1.035
Supplies	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010
Telephone	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010
Training and Education	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005	1.005
Fuel	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010
Utilities	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010	1.010
Contract and Professional Services	1.020	1.020	1.020	1.020	1.020	1.020	1.020	1.020	1.020	1.020
Rents and Leases	1.015	1.015	1.015	1.015	1.015	1.015	1.015	1.015	1.015	1.015
Gen Liability Insurance	1.050	1.050	1.050	1.050	1.050	1.050	1.050	1.050	1.050	1.050
Workers Compensation	1.050	1.050	1.050	1.050	1.050	1.050	1.050	1.050	1.050	1.050
Unemployment	1.020	1.020	1.020	1.020	1.020	1.020	1.020	1.020	1.020	1.020
Indirect Charges	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000
Constant	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1.000

Chart 1. General Fund by Fiscal Year (Fund Balance Compounding)

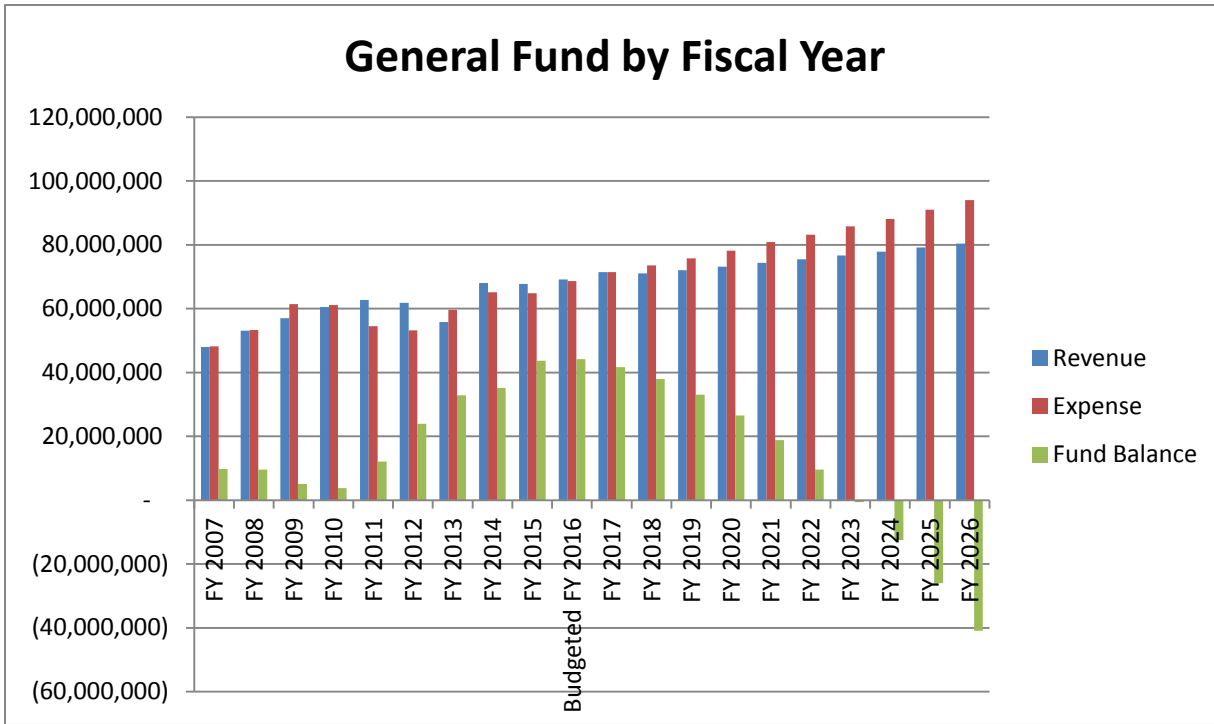


Chart 2. All Funds by Fiscal Year (Fund Balance Compounding)

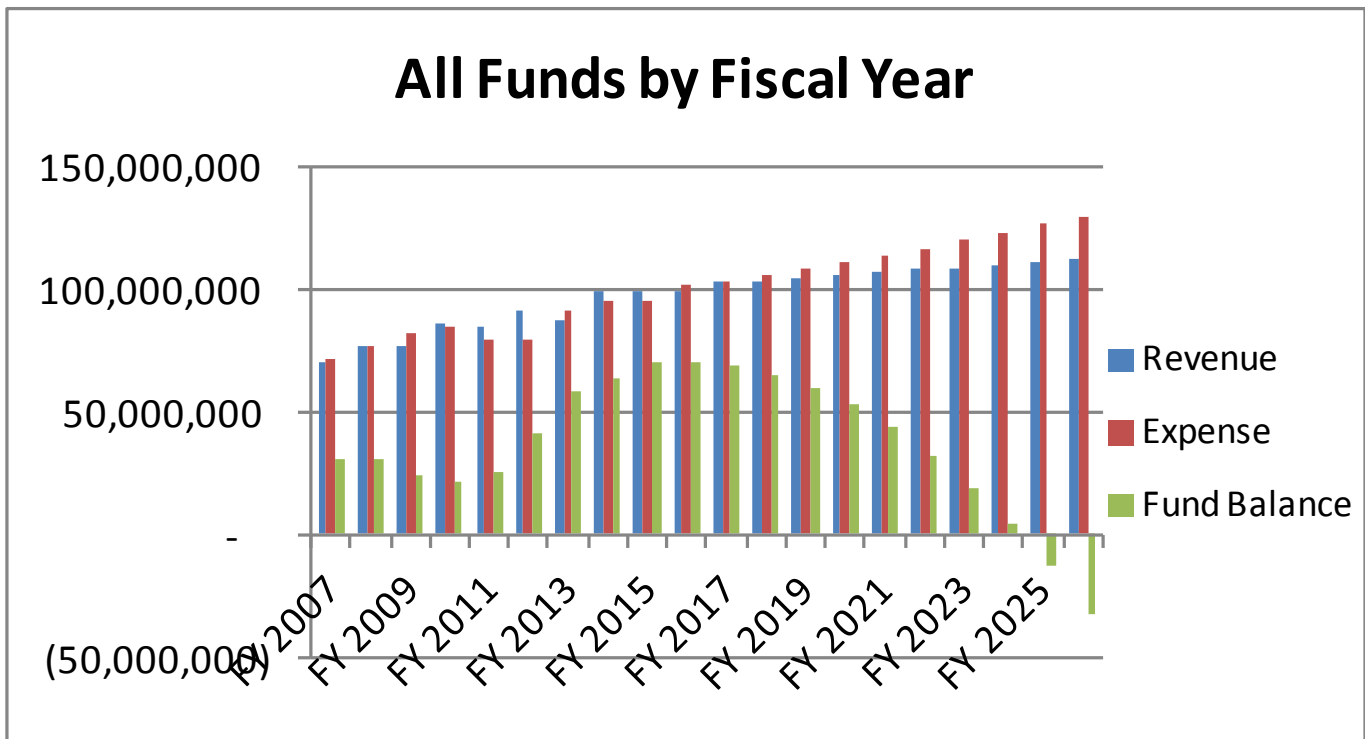


Chart 3. 10 Year History: 10 Year Projections Revenues – All Funds

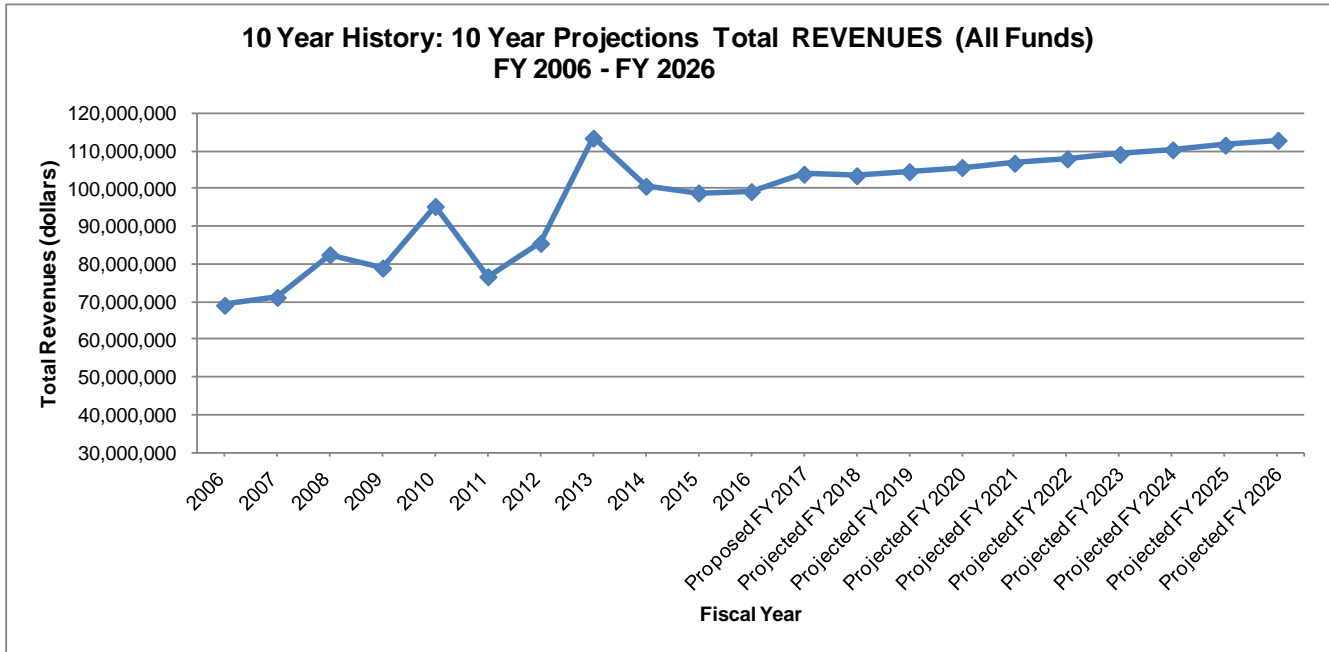


Chart 4. 10 Year History: 10 Year Projections Expenditures – All Funds

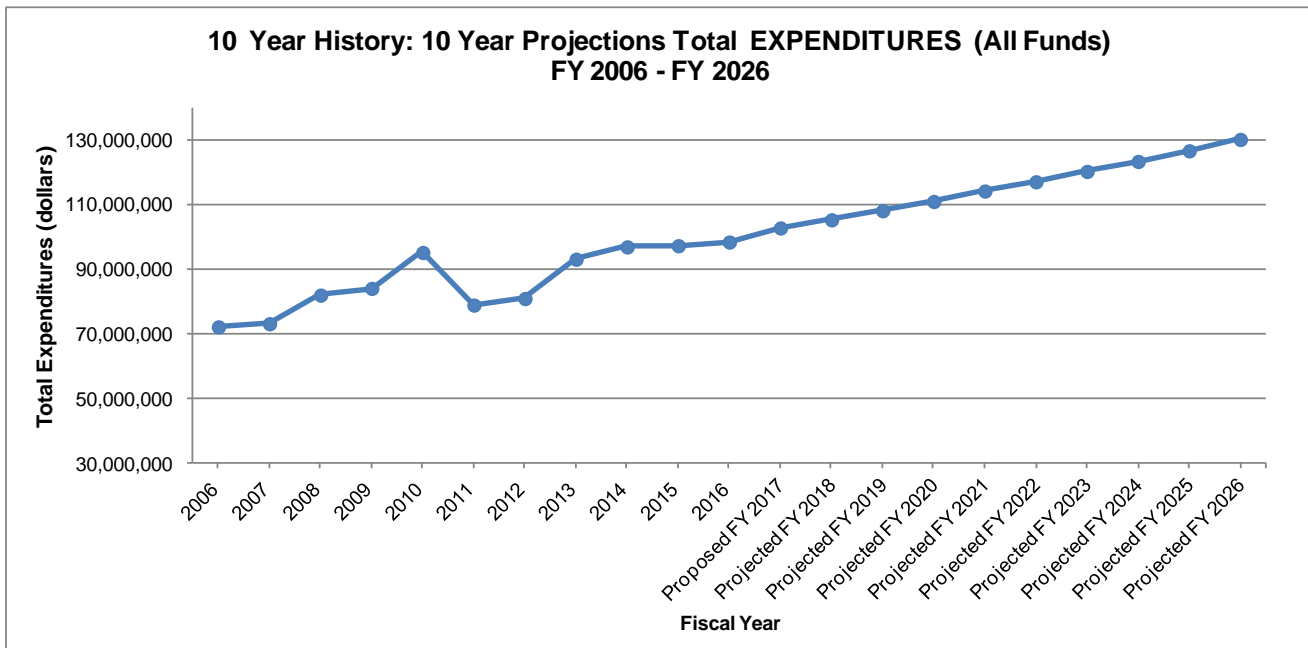


Chart 5. 10 Year History: 10 Year Projections Revenues & Expenditures – All Funds

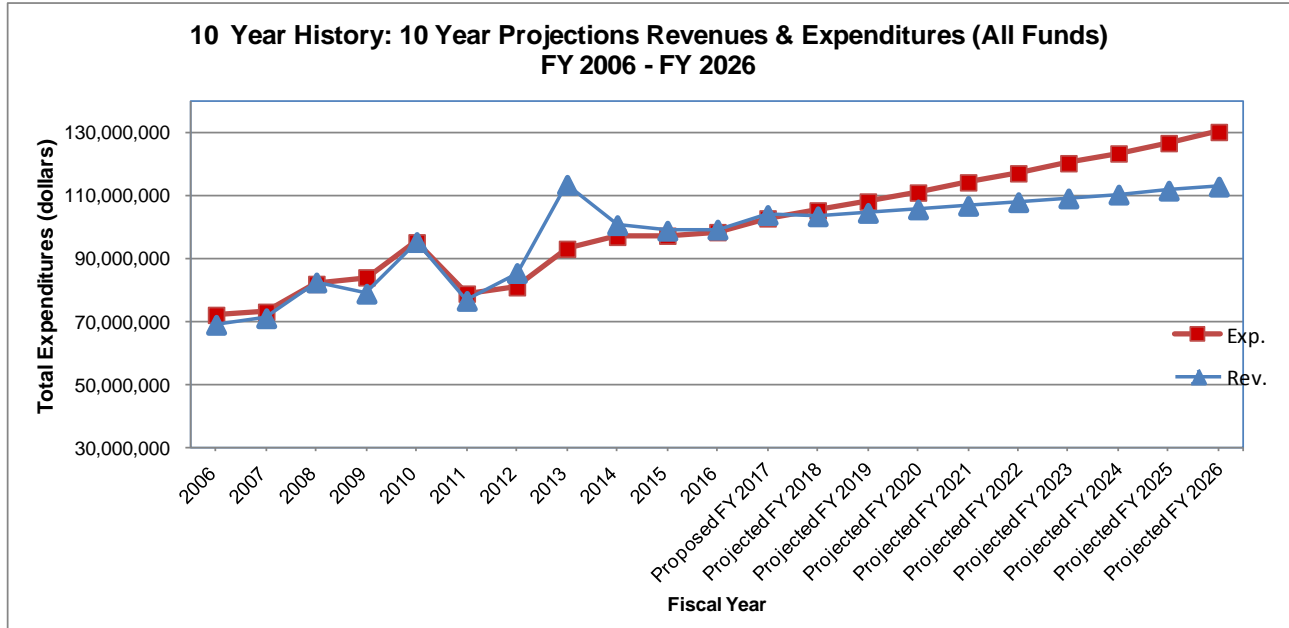
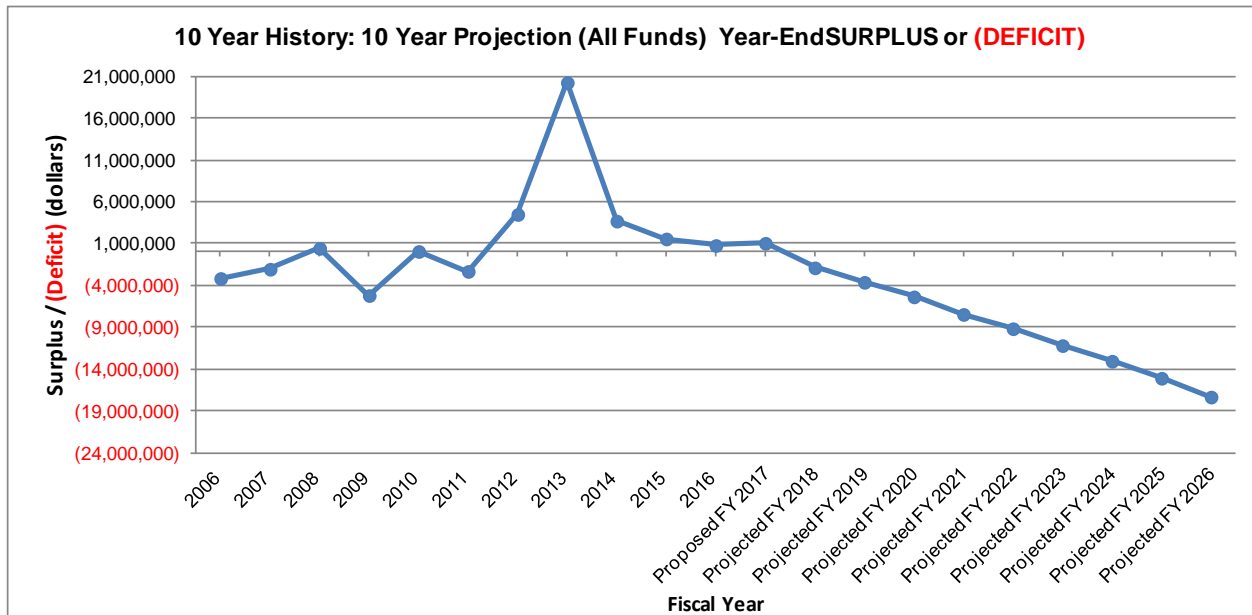


Chart 6. 10 Year History: 10 Year Projections Year-End Surplus or (Deficit) – All Funds



Section	Type of Fee	Amount of Fee FY 2016
2.48.100	Fee for application, appeal, or other action to Board of Appeals	\$250.00
2.52.030	Petition for annexation	\$4,000.00
4.20.050	Filing fees for nomination to public office	
	Mayor	\$120.00
	Alderman	\$60.00
	Central committee	\$50.00
6.04.140	Lien certificate	\$50.00
6.28.020	Covered Emergency Medical Services	
	BLS Transport	\$700.00
	ALS Transport	\$700.00
	ALSII Transport	\$750.00
6.04.210	Fee for bounced checks, City-wide standard	\$50.00
	Non-covered Emergency Medical Services	\$500.00
	Merchant service charge for all electronic payments	2% of total transaction cost
	Credit collection pass-through	\$55.00
7.04.030	Fee for transfer of license of alcoholic beverage	
	½ of the annual fee not to exceed	\$500.00
7.08.010	Fee for each license	\$50.00
7.08.020	Billposters per year	\$50.00
7.08.030	Bowling alleys per year	\$50.00
7.08.040	Miniature golf courses & other outdoor amusements, per year	\$50.00
7.08.050	Each pole, per year	\$100.00
7.08.060	Theater, per year	\$50.00
7.12.120	Alcoholic beverage license, each application	\$225.00
7.12.250	.a.b.c Plus on-premises wine tasting	plus 33% of the base licensing fee
7.12.280	For alcoholic beverage license	
	Refillable container license for holders of A, B and D classes of alcoholic beverage licenses	With current off-sale privilege. Plus \$50.00 Without current off-sale privilege, plus \$500.00
	A, off sale, package goods:	
	-1 Six a.m. to twelve midnight, Monday through Saturday	
	Beer	\$730.00

	Beer and light wine	\$1,810.00
	Beer, wine and liquor	\$3,280.00
	.c Plus on-premises wine consumption	plus 25% of the base license fee
	-2 Six a.m. to midnight, seven days per week (special Sunday license)	
	Beer	\$880.00
	Beer and light wine	\$2,320.00
	Beer, wine and liquor	\$4,140.00
	.b Plus beer and wine tasting	plus \$480.00
	.c Plus on-premises wine consumption	plus 25% of the base license fee
	B, restaurants:	
	-1 Only with meals, six a.m. to midnight, Monday through Saturday	
	Beer	\$510.00
	Beer and light wine	\$1,190.00
	Beer, wine and liquor	\$1,890.00
	-2 Only with meals, six a.m. to midnight, seven days per week	
	(Special Sunday license)	
	Beer	\$760.00
	Beer and light wine	\$1,470.00
	Beer, wine and liquor	\$2,230.00
	-3 On sale, six a.m. to midnight, Monday through Saturday	
	Beer	\$680.00
	Beer and light wine	\$1,890.00
	Beer, wine and liquor	\$2,940.00
	-4 On sale, six a.m. to midnight, seven days per week	
	(Special Sunday license)	
	Beer	\$1,190.00
	Beer and light wine	\$2,410.00
	Beer, wine and liquor	\$3,800.00
	.x In addition, sales as authorized from midnight to two a.m.	
	Beer	plus \$410.00
	Beer and light wine	plus \$1,020.00
	Beer, wine and liquor	plus \$1,360.00
	a. In addition, off-sale Monday through Saturday during hours	
	Beer	plus \$210.00

	Beer and light wine	plus \$410.00
	Beer, wine and liquor	plus \$920.00
	b. In addition, off-sale Sunday during authorized hours (Special Sunday license)	
	Beer	\$110.00
	Beer and light wine	\$160.00
	Beer, wine and liquor	\$410.00
	C, clubs:	
	On sale, six a.m. to two a.m., seven days per week	
	Beer	\$1,130.00
	Beer and light wine	\$1,890.00
	Beer, wine and liquor	\$2,260.00
	D, taverns:	
	-1 On sale, six a.m. to midnight, seven days per week (Special Sunday license)	
	Beer	\$1,130.00
	Beer and light wine	\$2,070.00
	Beer, wine and liquor	\$3,090.00
	a. In addition, off-sale, Monday through Saturday during authorized hours	
	Beer	\$560.00
	Beer and light wine	\$680.00
	Beer, wine and liquor	\$1,070.00
	b. In addition, off-sale Sunday during authorized hours	
	(Special Sunday license)	
	Beer	\$160.00
	Beer and light wine	\$250.00
	Beer, wine and liquor	\$420.00
	E, hotels:	
	-1 On sale, six a.m. to midnight, seven days per week	
	(Special Sunday license)	
	Beer	\$1,020.00
	Beer and light wine	\$2,410.00
	Beer, wine and liquor	\$3,460.00
	.x In addition, sales as authorized from midnight to two a.m.	
	Beer	\$610.00
	Beer and light wine	\$1,020.00

	Beer, wine and liquor	\$1,890.00
	.a In addition, off-sale Monday through Saturday during authorized hours	
	Beer	\$410.00
	Beer and light wine	\$610.00
	Beer, wine and liquor	\$820.00
	.b In addition, off-sale Sunday during authorized hours	
	(Special Sunday license)	
	Beer	\$160.00
	Beer and light wine	\$210.00
	Beer, wine and liquor	\$280.00
	F, yacht clubs:	
	All hours, on sale, seven days per week (Special Sunday license)	
	Beer	\$2,270.00
	Beer and light wine	\$4,560.00
	Beer, wine and liquor	\$6,830.00
	ICA, Institutions for the Care of the Aged:	
	On sale, seven days per week during authorized hours	
	Beer, wine and liquor	\$2,660.00
	WB, wine bars	\$2,300.00
7.12.330	Temporary special class C license to clubs.	
	One-day beer (per day)	\$50.00
	One-day beer, wine and liquor (per day)	\$75.00
7.16.020	Application for a carnival or circus license	\$55.00
7.16.030	Fee for carnival or circus license	
	Class A licenses: carnivals (excluding carnivals operated by fraternal, religious or charitable organizations or volunteer fire companies)	
	From 1 to 10 concessions (per week)	\$120.00
	From 1 to 20 concessions (per week)	\$225.00
	From 1 to 40 concessions (per week)	\$450.00
	More than 40 concessions (per week)	\$560.00
	Class B licenses: Circuses per week, not prorated to a per-day basis	\$85.00
	Class C licenses: amusement devices, per annum, per device	\$50.00
	Class D licenses: arcade, per annum	\$560.00
	Class E licenses: claw machines, per annum, per device	\$450.00

	Class F licenses: pinball games, per annum, per device	\$450.00
	Class G licenses: console games, spinner-type, per annum, per device	\$450.00
	Class H licenses: console games, spinner-type or bell-type, single coin chute, per annum, per device	\$450.00
	Class I licenses: console games	
	Ball-type, single-coin-chute type, per annum, per device	\$60.00
	2 or more coin chutes, per annum, per device	\$510.00
	Class J licenses: distributor's license, per annum	\$560.00
	Class K licenses: one-arm bandit, per annum	\$450.00
	Class L licenses: shuffleboards, bowlers, bowling tables, pool tables and similar games requiring a five-cent, ten-cent or twenty-five-cent coin for operation, in connection with which no prizes or awards, including free replays, are dispensed or given in any manner whatsoever, per annum, per device	\$60.00
	Class M licenses: electronic video games, per annum, per device	\$120.00
7.20.010	Fee for a closing-out-sale license	
	For a period not exceeding 10 days	\$120.00
	For a period not exceeding 20 days	\$230.00
	For a period not exceeding 30 days	\$340.00
7.24.010	License for fortunetelling per year	\$50.00
7.28.030	Space for sale of Christmas trees: 15 days or any portion of 15 days for each 10 feet	\$50.00
7.32.030	Nonrefundable application fee for massage parlor license	\$50.00
7.32.050	License fee for massage parlor per year	\$1,120.00
7.36.040	License fee for pawnbroker per year	\$50.00
7.40.040	Nonrefundable application fee for peddlers and hawkers license	\$50.00
7.40.070	Fee for peddlers and hawkers	
	20 days or less (per day)	\$50.00
	20 days or more	\$340.00
7.42.010	Annual fee for a sidewalk café permit (per seat)	\$340.00 \$24.00
7.44.020	Licensing fee for solicitor (amount per person regardless of number of people in a group)	\$50.00
7.48.350	Fee for replacement of lost taxicab license card or badge	\$50.00
7.48.440	Fee for each taxicab registered shall	
	New license	\$400.00
	Renewal	\$200.00
7.48.500	Nonrefundable application fee for a taxicab driver's license	\$50.00
7.48.530	Registration fee for taxicab driver's license	\$60.00

7.52.040	Towing license fee	
	Nonrefundable filing fee	\$50.00
	License	\$50.00
	Renewal	\$50.00
7.56.020	Annual fee for permit to provide valet parking service	\$50.00
7.56.030	Nonrefundable filing fee for permit to provide valet parking service	\$110.00
10.16.160	Annual fee for trash collection from dwelling units within the city	\$275.00 \$261.25
10.16.200	Annual fee for each private trash collector permit	
	Refuse hauler permit (1-5 vehicles)	\$210.00
	Re-inspection fee	\$50.00
	Refuse hauler permit (6-10 vehicles)	\$260.00
	Re-inspection fee	\$50.00
	(Refuse hauler permit (11 or more vehicles)	\$310.00
	Re-inspection fee	\$50.00
10.18.055	Commercial Recycling	
	Cost per container	\$15.00
	Cost of collection, 1 st container	\$104.00
	Cost of collection, per each additional	\$50.00
	Administrative cost	\$50.00
10.28.090	Swimming pool fees	
	Fee for obtaining a public swimming pool operation permit	\$55.00
	Fee for obtaining a public swimming pool operator's license	\$50.00
	No fee shall be charged for a public swimming pool lifeguard's license	
12.20.110	Nonrefundable annual permit fee. Fee may be waived for any city resident submitting proof of age above sixty years.	\$35.00
12.20.230	Special parking permit for transport and contractors, daily fee per space	\$35.00
12.24.020	Hourly rate per parking meter	\$2.00
12.28.040	Annual fee for certificate of registration for parking lots and parking places	\$35.00
12.28.150	Annual license fee for conducting a parking lot or parking station incident to another business.	\$35.00
12.32.110	Fee for a residential parking permit in special residential parking districts	
	At an address with no off-street parking:	
	Per annum for one vehicle	\$55.00
	Per annum for a second vehicle	\$75.00

	Per annum for each vehicle thereafter	\$100.00
	At an address with off-street parking	
	Per annum for one vehicle	\$75.00
	Per annum for each vehicle thereafter	\$100.00
	Districts No. 3 and 4, per annum	\$55.00
	District No. 5	\$55.00
12.32.140A	Multiple-day or single-day temporary residential parking permit <i>(for 10 permits)</i>	\$35.00
12.32.140B	Multiple-day or single-day temporary residential parking permit for medical personnel	\$10.00
12.54.010	Nonstandard Vehicle Permit	
	New	\$110.00
	Renewal	\$55.00
12.54.020	Nonrefundable application fee for Nonstandard Vehicle Operator Permit	\$35.00
12.54.020	Nonstandard Vehicle Operator Permit, per year	\$35.00
14.04.020	Permit for installation of any sidewalk or any new section of sidewalk	\$50.00
14.04.080	Inspection of installed sidewalk	\$50.00
14.08.040	Fee for a permit for each driveway to be constructed or for each lowering or raising a curb	\$35.00
14.12.095	Permit for tree removal	
	Application fee	\$50.00
	Permit fee	\$100.00
14.18.060	Special Event permit fee	\$100.00
14.20.010	Permit to obstruct public streets, lanes, alleys, sidewalks or footways	
	Nonrefundable permit fee	\$50.00
	Obstruction permit reinspection fee	\$50.00
	For each extension or change to the original permit	\$50.00
14.20.030	Fee for permit to dig up, relay or obstruct street	
	Streets and/or sidewalk openings:	
	50 square feet or less	\$60.00
	Reinspection fee	\$50.00
	51 to 200 square feet	\$75.00
	Reinspection fee	\$50.00
	Each additional 250 square feet	\$20.00
	Tunneling-Cutting, digging or excavating for the emplacement of utilities under the street, sidewalk or ground:	

	50 linear feet or less	\$25.00
	51 to 200 linear feet	\$45.00
	Each additional 25 linear feet	\$10.00
14.28.020	Nonrefundable fee to file petition to have City acquire a private street	\$560.00
15.10.020	Fees—Vessels up to 17 LOA at all public City Facilities except (1) City Dock slips and bulkheads, (2) Street-end Parks and, (3) City Public Moorings Dinghies to 17 feet. Must demonstrably be in use as tender to larger vessel to obtain permission to dock.	no charge
15.10.020	Fees—No Prorating (checkout 12 noon or upon departure, whichever comes first). 3 hour minimum after 5:00 p.m.	
	Docking Fee	
	Hourly	
	Up to 3 hours, up to 40 feet LOA, includes showers and electricity, per hour	\$8.00
	Up to 3 hours, over 40 feet LOA, up to 60 feet LOA, includes showers and electricity, per hour	\$10.00
	Up to 3 hours, 60 or greater feet LOA, includes showers and electricity, per hour	\$15.00
	Over 3 hours or after 5:00 p.m.	Daily fee or balance thereof
	Daily (over 3 hours or after 5:00 p.m.) Includes showers, per foot LOA, minimum \$40	\$2.25
	Reserved Dockage- (west side only) per foot per day	\$3.25
	Paid in advance	
	Docking fees: holiday premium adjustments	
	A holiday surcharge of fifty cents (\$0.50) per foot will be added to all transient docking rates during each of the following time frames:	
	1. Naval Academy graduation and Memorial Day holiday weekend; a total premium period of 11 days, adjusted annually to begin each year the Friday before graduation and reverting to regular fees the Tuesday after the Memorial Day holiday.	
	2. Independence Day holiday; a total premium period of 11 days, adjusted annually to begin each year to bracket Independence Day from Friday the weekend before July 4 th and reverting to regular fees on Tuesday 11 days later and after the holiday.	
	3. Labor Day holiday; a total premium period of 6 days, adjusted annually to begin each year the Wednesday before Labor Day and reverting to regular fees the Tuesday after the Labor Day holiday.	

	Docking Fees: weekend premium adjustments. A weekend surcharge of fifty cents (\$0.50) per foot will be added to all transient docking rates during Fridays and Saturdays beginning each year the Friday following Memorial Day and ending after the first Saturday in October. The weekend surcharge will not be added to docking rates on days when the holiday surcharge applies.	
	Dock Utilities	
	Transient:	
	Each 20 Amp Outlet (per day)	\$5.00
	Each 30 Amp Outlet (per day)	\$8.00
	Each 50 Amp Outlet (per day)	\$15.00
	Winter Weekly:	
	Each 20 Amp Outlet (per Week)	\$20.00
	Each 30 Amp Outlet (per Week)	\$30.00
	Each 50 Amp Outlet (per Week)	\$56.00
	Moorings in Main Mooring Field - Moorings numbered 1—40 (inclusive) Public Mooring Fee (includes showers).	
	Hourly	\$35.00
	Daily	\$35.00
	Weekly	\$210.00
	Moorings in St. Mary's Cove - Moorings numbered 41—60 (inclusive) Public Mooring Fee (includes showers).	
	Hourly	\$25.00
	Daily	\$25.00
	Weekly	\$150.00
	Public Mooring Fee - All Others - Moorings numbered 61—76 (inclusive) (includes showers).	
	Hourly	\$30.00
	Daily	\$30.00
	Weekly	\$180.00
	Winter Weekly Docking Fees (A Week is defined as Monday through Sunday).	
	Winter Waiting List Application Fee (will be credited to winter docking rent upon first arrival or after November 1 st).	\$50.00
	Winter Docking Fees (Arrival and departure weeks will be prorated. Other weeks may be prorated at Harbormaster's Option)	
	Storage per Week, per foot LOD	\$2.00

	Fees—Vessels up to 17 LOA, at all public City Facilities except (1) City Dock slips and bulkheads, (2) Street-end Parks and, (3) City Public Moorings Dinghies to 17 feet. Must demonstrably be in use as tender to larger vessel to obtain permission to dock.	
	Transient (no more than 48 hours consecutive docking)	no charge
	At City Dinghy Dock (Kunta Kinte Park) and all public street endings and park docks per day	no charge
	At any City public mooring, see Summer and Winter Public Mooring Fees, above	
	Storage (more than 48 hours consecutive docking)	
	Dinghies up to 12 feet at all public street endings, bulkheads, and park docks per foot per year in advance for sticker (included in private mooring fee)	no charge
	Fees—Commercial Operations—Year Round	
	Passenger Carrying—Charter Dock Space may be reserved in advance, moorings shall not be used:	
	Leased operations	Per lease
	Occasional charter, subject to terms of Charter Policy, per foot LOD per 90-Minute round-trip at charter dock or other space assigned by Harbormaster	\$2.50
	After 90 minutes, per foot per hour	\$0.25
	Commercial Fishing, Crabbing, or Oystering—no reserved slips	
	Workboat actively engaged with certificate, current receipts, and current DNR number, per week, moorings shall not be used	\$20.00
	Buyboat actively engaged with certificate, current receipts, and current DNR number, per week, moorings shall not be used	\$30.00
	Fees—Private Moorings—May not be prorated:	
	Waiting List Application	\$50.00
	Private mooring application fee	\$50.00
	Private mooring permit fee, resident, per year	\$1,000.00
	Private mooring permit fee, non-resident, per year	\$1,800.00
	Private mooring permit fee, commercial per year	\$1,920.00
	Street end dinghy permit (available only on medical hardship), annual	\$50.00
	Fees—Miscellaneous Services:	
	FAX incoming, first page	\$2.00
	FAX incoming, after first page	\$1.00
	FAX Outgoing, first page	\$3.00
	FAX Outgoing, after first page	\$2.00
	FAX international surcharge in addition to above fees	\$5.00
	Copies per page	\$0.25

	Showers for anchored boaters per person (Not provided for non-boaters)	\$1.00
	Holding Tank Pumpouts, up to first 50 gallons	\$5.00
	Holding Tank Pumpouts, after 50 gallons, per gallon	\$0.10
	Doubled Fees for vessels found in violation of Title 15 of the City Code, other delinquency fees	
	In addition to prescribed fines, and applicable towing/storage fees, any accrued fees named herein shall be doubled for any vessel found in violation of any provision of Title 15	accrued fees doubled
	Late payment of winter storage fees (after Thursday of each week)	\$15.00
	Late payment of private mooring fees (after April 15th)	\$150.00
	Note: Exceptions to fees named herein may only be granted per City Code 15.10.020 and 6.04.210	
	Truxtun Boat Launch	
	Per launch	\$8.00
	Annual pass, valid May 1 st through April 30 th each year (to conform all annual permits with Section 15.20.110)	\$75.00
	Tucker St. Annual Boat Trailer Permit, Valid May 1st through April 30th each year (to conform all annual permits with Section 15.20.110)	\$25.00
15.16.040	Port Wardens hearing application fee	\$200.00
15.16.050	G. The fee for filing an appeal to port wardens decision shall be as follows:	
	1 For appeals concerning working boat yards and private piers with 4 or fewer slips	\$500.00
	2 For appeals for other facilities, including marinas, yacht clubs, commercial piers or private piers with 5 or more slips	\$750.00
15.20.070	Building permit for marina, yacht club, community pier, or private pier with 5 or more slips	
	See Section 17.12.056 Building permit—Fees—Reinspection	
15.20.110	Mooring permit see 15.10.020	
15.20.130	Grading permit	
	See Section 17.08.080 Grading permit—Fees—Reinspection	
15.20.180	Use Permit	
	See Section 21.82.040 Use permit fee schedule	
16.04.010	Permit and inspection fee for tapping existing mains	
	50 square feet or less	\$30.00
	51 to 200 square feet	\$50.00
	Each additional 250 square foot unit or portion	\$20.00
16.04.020	Tapping machine rental	

	Rental cost per inch but no charge for sprinkler main tapping	\$110.00
	Conditional upon adoption of O-14-13	
16.04.060	For job values over \$25,000, the Utility Contractor inspection fee is 4.5 percent of estimated construction cost	
	For job values of \$25,000 or less, the utility contractor inspection fee is greater of ½ of 1 percent of contract	
16.04.070	Chlorine or bacteria testing charge per test	\$110.00
16.16.160	Discharge permit for discharging or proposing to discharge into a public sewer	
	Annual application fee for waste haulers that collect within the City	\$25.00
	Wastewater discharge permits	
	Non-residential users	
	1 year permit—application fee	\$110.00
	3 year permit—application fee	\$100.00 in addition to fees below
	5 year permit—application fee	\$560.00
	Late fee (for the first month late)	\$25.00
	Significant users—5 year permit	
	Application fee per connection to City sanitary sewer	\$900.00
	Automotive permit—non-residential users	
	Class 1	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$385.00
	Class 2	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$220.00
	Class 3	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$385.00
	Class 4	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$220.00
	Class 5	

	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$220.00
	Food handling permit	
	Class 1	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$360.00
	Class 2	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$260.00
	Class 3	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$220.00
	Funeral home permit	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$305.00
	Furniture stripping	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$305.00
	Laundry Permit	
	Class 1	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$330.00
	Class 2	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$220.00
	Marina Permit	
	Permit fee	\$100.00
	Expiration	3 years

	Annual fee is total of laboratory costs for each category already established	
	Medical Permit	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$220.00
	Pest Control Permit	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$220.00
	Photo Processing Permit	
	Class 1	
	Permit fee	\$100.00
	Expiration	3 years
	Annual fee	\$220.00
	Class 2	
	Permit fee	\$100.00
	Expiration	3 year
	Annual fee	\$270.00
17.08.080	Grading permit	
	Nonrefundable application fee for grading permit based on estimated cost	
	\$ 0 to 500	\$110.00
	\$ 501 to 2,000	\$160.00
	\$ 2,001 to 50,000	\$265.00
	\$ 50,001 to 100,000	\$370.00
	\$ 100,000 to 200,000	\$475.00
	\$ 200,000 and over	\$580.00
	Grading permit based on estimated cost of site work	
	\$ 0 to \$ 500	\$110.00
	\$ 501 to \$2,000	\$160.00
	\$ 2001 and over at 3 percent of estimated cost of site work plus	\$265.00
	Reinspection Fee	\$110.00
17.09.070	Fee-in-lieu of planting	\$1,250.00
17.10.180.B.	Stormwater utility	
	\$10.02 \$10.22 per unit per quarter for residential properties	

	\$38.25 <u>\$39.02</u> per quarter for all commercial, industrial and exempt properties with impervious coverage of up to 5,000 square feet	
	\$76.50 <u>\$78.03</u> per quarter for all commercial, industrial and exempt properties with impervious coverage between 5,001 and 10,000 square feet	
	\$127.50 <u>\$130.05</u> per quarter for all commercial, industrial and exempt properties with impervious coverage above 10,000 square feet	
17.11.080	Nonrefundable fee for appeal to building board of appeals on boundary dispute	\$250.00
17.12.024	Nonrefundable inspection fee for the use and occupancy permit per each residential unit	
	Each residential unit	\$250.00
	Commercial	
	<u>10,000 square feet or less</u>	<u>\$350.00</u>
	<u>Over 10,000 square feet</u>	<u>\$550.00</u>
	<u>50,000 square feet or greater</u>	<u>\$2,000.00</u>
	900 square feet or less	\$0.325 per sq. ft
	901 to 1,800 square feet	\$300
	1,801 to 2,700 square feet	\$325
	2,701 to 3,600 square feet	\$350
	3,601 to 5,000 square feet	\$375
	5,001 to 10,000 square feet	\$400
	10,001 to 25,000 square feet	\$0.05 per sq. ft
	25,001 square feet or greater	\$0.04 per sq. ft
17.12.052	Fee to submit new or revised construction drawings and submittals for review (based on cost of construction)	
	0 to \$10,000	\$100.00
	\$10,001 to \$15,000	\$150.00
	\$15,001 to \$25,000	\$200.00
	\$25,001 to \$100,000	\$350.00
	\$100,001 and over is 0.1% of the total cost over \$100,000 plus	\$350.00
	At option of Director, fee to submit revised construction drawings and submittals for outside review is \$100 plus an hourly fee of (Amounts are chargeable in quarter hour increments.)	\$150.00
17.12.056	Building permit fee based on estimated value of the work	
	Nonrefundable application fee:	
	\$500.00 to 25,000	\$100.00
	\$25,001 to 50,000	\$150.00

	\$50,001 to 75,000	\$200.00
	\$75,001 and over is 0.25% of cost	
	Permit Fees (to be paid at time of permit pick-up)	
	\$500 to 3,000	\$100.00
	\$3,001 to 5,000	\$125.00
	\$5,001 to 10,000	\$150.00
	\$10,001 and over is 0.8 percent of cost over \$10,000	\$200.00
	Nonrefundable application fee shall be charged for moving or demolishing a building, regardless of the value or size of the building and for moving, hauling or transporting an oversized load.	
	Residential properties	\$100.00
	Commercial properties	\$150.00
	Reinspection Fee	\$100.00 - \$250.00
17.12.130	Nonrefundable fee to appeal to the building board of appeals	\$250.00
17.16.040	Electrical permit and inspection fees	
	A. For new dwelling units only, the following flat rate fee will apply according to the size of the service equipment:	
	-200 ampere service or less	\$150.00
	-For service equipment of more than 200 amperes: \$8.00 for each 100 amperes, or fraction of 100 amperes, in excess of 200 amperes plus	\$150.00
	For new apartment dwelling units 80% of the fee for dwelling units	
	For new, nonresidential construction, the following flat rate fee will apply according to the size of the service equipment:	
	-200 ampere service equipment or less	\$175.00
	-More than 200 but no more than 300 ampere service equipment	\$225.00
	-More than 300 but not more than 400 ampere service equipment	\$250.00
	-For service equipment of more than 400 amperes and not more than 1,200 amperes	\$250.00
	Plus this amount for each ampere in excess of 400 amperes	\$0.75
	-For service equipment of more than 1,200 amperes	\$1,250.00
	Plus this amount for each ampere in excess of 1,200	\$2.50
	B. Additions, alterations or repairs to existing structures or services:	
	Rough Wiring. All switches, lighting and receptacles to be counted as outlets:	
	- 1 to 10 outlets	\$25.00

	- 11 to 40 outlets	\$50.00
	- 41 to 75 outlets	\$75.00
	- For each additional 25 outlets or fraction thereof	\$10.00
	Fixtures. For rough wiring of fixtures:	
	- 1 to 10 fixtures	\$25.00
	- 11 to 40 fixtures	\$50.00
	- 41 to 75 fixtures	\$75.00
	- For additional 25 fixtures or fraction thereof	\$10.00
	Heating, cooking equipment and similar appliances except that for dwellings these items are included in items A and B:	
	- First unit or outlet	\$30.00
	- Each additional unit or outlet	\$5.00
	For single inspections not involving a service size change, the charges in items A and B of this subsection.	
	For electric motors, transformers, central heating and air conditioning units, electrical furnaces and welders:	
	Electrical generators (permanently installed)	
	- 1 kilowatts to 8 kilowatts	\$75.00
	- Each additional 10 kilowatts or each fraction of 10 kilowatts	\$30.00
	Solar photovoltaic systems (PV)	\$10.00 per module
	Service Equipment and Feeders:	
	- Not over 400 ampere	\$75.00
	- Over 400 ampere	\$75.00
	Swimming Pools:	
	- Inground-Bonding	\$100.00
	- Inground, lighting, fixtures, pumps and filters	\$50.00
	- Above ground	\$45.00
	Protective Signaling Systems:	
	- First 10 devices	\$80.00
	- Each additional multiple of 10 devices or part thereof	\$10.00
	Modular home or prefabricated structures must bear a sticker of approval from the U.S. federal government, the state, a national testing facility, or other recognized inspection bureau. When this sticker is in evidence, a flat rate of:	\$80.00
	Transformers, vaults-Outdoor enclosures, outdoor substations:	
	- Not over 200 KVA	\$80.00
	- Over 200 to 500 KVA	\$125.00
	- Over 500 KVA	\$130.00

	Note: Above applied to each bank of transformers.	
	Temporary Installations and Decorative Displays. Temporary installations for carnivals, Christmas decorations, halls, churches, etc., where inspection is on a one-time basis	\$80.00
	Special services (such as annual inspections, hospital operating floors, motion picture equipment, mobile homes, etc.) and/or conditions not provided for in the schedule shall be charged for on the basis of time required. Minimum fee:	\$80.00
	If the total permit fee above exceeds the comparable fee for a new building in Schedule A, the electrician may apply the lesser fee.	
	C. The following permit fees shall apply to all other work and conditions in addition to subsections A and B:	
	- Electrically operated signs	\$75.00
	- Radio and television receiving installation	\$50.00
	- Reinspection Fee	\$100.00 - \$250.00
	- Failure to Notify	\$50.00
	- Investigation Fee	\$75.00
17.16.106	Fee for preventative maintenance electrical permit	\$125.00
17.16.130	Fee for biannual electrical contractors license	\$200.00
17.18.070	Fees for mechanical work permits based on estimated value of work:	
	Permit Fee:	
	\$ 0 to \$ 7,000	\$125.00
	\$ 7,001 to 10,000	\$150.00
	Over 10,000 is 0.6% of estimated value plus	\$100.00
	Reinspection Fee	\$100.00 - \$250.00
	Failure to notify the department within the prescribed time that the work authorized by a validly issued mechanical permit is complete.	\$50.00
	Investigation Fee	\$75.00
17.20.070	Fee for permit to install or erect an item or engaging in any activity for which a permit is required under Chapter 17.20	
	\$ 0 to 2,000	\$50.00
	\$ 2,001 to 5,000	\$75.00
	\$ 5,001 to 7,000	\$100.00
	\$ 7,001 to 10,000	\$150.00
	Over \$10,000 is .006 times total cost plus	\$80.00
17.20.100	Fees for plan review and fire inspection	

	Plan Review Fees	
	- Fire Inspector per hour	\$50.00
	- Fire Protection Engineer per hour	\$125.00
	Fire Inspection Fees	
	Assembly Occupancies	
	Class A (more than 1,000)	\$125.00
	Class B (301 to 1,000)	\$100.00
	Class C (50 to 300)	\$75.00
	Educational Occupancies	
	Elementary School	\$100.00
	Middle or Junior High School	\$150.00
	Senior High School	\$150.00
	Family or Group Day-Care Home	\$75.00
	Nursery or Day-Care Center	\$100.00
	Health Care Occupancies	
	Ambulatory Health Care Centers per 3,000 square feet or portion thereof	\$75.00
	Hospitals, Nursing Homes, Limited Care Facilities per building plus \$2.00 per patient bed	\$75.00
	Detention and Correctional Occupancies	
	Per building \$1.00 per bed plus	\$75.00
	Residential Occupancies	
	Hotels and Motels per building plus \$1.00 per guest room	\$50.00
	Dormitories \$1.00 per bed, minimum per building	\$50.00
	Apartments \$1.00 per apartment, minimum per building	\$50.00
	Lodging or Rooming House	\$75.00
	Single and Two-Family Dwellings	\$50.00
	Board and Care	
	4—16 residents	\$75.00
	Over 16 residents	\$125.00
	Mercantile Occupancies	
	Class A (over 30,000 square feet)	\$125.00
	Class B (over 3,000 square feet)	\$75.00
	Class C (under 3,000 square feet)	\$50.00
	Business Occupancies per 3,000 square feet or portion thereof	\$50.00
	Industrial or Storage Occupancies (per 5,000 square feet or portion thereof)	

	Low or Ordinary Hazard	\$50.00
	High Hazard	\$75.00
	Common Areas of Multi-tenant Occupancies (i.e. shopping centers, high-rise buildings, etc.) per 10,000 square feet or portion thereof	\$75.00
	Trailer Parks and Campgrounds \$1.00 per site, minimum per facility	\$50.00
	Outside Storage of Combustible Material	\$50.00
	Outside Storage of Flammable or Combustible Liquids (drums or tanks)(scrap tires, tree stumps, lumber, etc.) per acre	\$50.00
	Outside Storage of Flammable or Combustible Liquids (drums or tanks) per 5,000 square feet or portion thereof	\$75.00
	Reinspection fee	\$125.00
17.22.030	Fee for permit to perform any work on petroleum storage tank based on estimated value	
	\$0 to 2,000	\$100.00
	2,001 to 5,000	\$125.00
	5,001 to 7,000	\$200.00
	7,001 to 10,000	\$250.00
	Over \$10,000 is 0.6% of estimated value plus	\$200.00
17.24.070	Fee for license to do work as a master or restricted gasfitter or as a journeyman or restricted journeyman gasfitter	
	Master or restricted gasfitter license, per year	\$75.00
	Master plumber and gasfitter license, per year.	\$75.00
	Journeyman or restricted journeyman gasfitter license, per year	\$50.00
	Journeyman plumber and gasfitter license, per year	\$50.00
17.24.080	Fee for gasfitter license renewal plus a delinquency penalty	\$50.00
17.24.090	The charges for the issuance of a gas burner permit shall be the sum of the fixture charges plus the amount of the applicable gas service pipe charges set forth in this section.	
	Gas service pipe charge, including inspection of the work by the city plumbing inspector, is based on the diameter (inches) as follows:	
	2½ or less	\$50.00
	3	\$60.00
	4	\$70.00
	6	\$125.00
	8	\$250.00
	10	\$350.00
	12	\$500.00

	Each fixture in addition to the first fixture	\$10.00
17.28.050	Annual fee for license for a master plumber and journeyman plumber.	
	Master plumber (annual fee)	\$80.00
	Journeyman plumber (annual fee)	\$50.00
17.28.090	The charges for issuance of plumbing permits are the sum of a connection charge, a capital facility charge, a capital facility assessment charge and an installation charge.	
	Connection Charges:	
	Sewer	
	City-installed 4-inch public sewer connection	\$5,000.00
	Water, including cost of meter:	
	City-installed 1 inch public water connection	\$3,600.00
	Capital facility charge:	
	Sewer (per Equivalent Dwelling Unit)	\$1,600.00
	Water (per Equivalent Dwelling Unit)	\$4,900.00
	*Note: An Equivalent Dwelling Unit is 250 gallons per day.	
	Capital facility assessment charge per Code prior to adoption of ordinance O-37-11:	
	Sewer:	
	Per year, per residential unit, for 30 years (on construction after October 11, 1977)	\$50.00
	Per year, per residential unit, for 30 years (on construction between July 1, 1991 and permits initiated before December 19, 2011)	\$75.00
	Water:	
	Per year, per residential unit for 30 years (on construction after October 11, 1977)	\$50.00
	Per year, per residential unit, for 30 years (on construction between July 1, 1991 and permits initiated before December 19, 2011)	\$75.00
	Installation Charges:	
	First fixture installation charge:	
	Residential	\$60.00
	Commercial	\$80.00
	Each fixture in excess of the first one (if connected to public sewer)	\$15.00
	Each fixture, if connected to private sewer	\$30.00
	Each fixture omitted from original permit (if connected to public sewer)	\$20.00

	Each fixture omitted from original permit (if connected to private sewer)	\$40.00
	Special fixture charge:	
	Each grease trap	\$100.00
	Each oil interceptor	\$100.00
	Each water conditioning unit (single installation)	\$50.00
	Each gas hot water heater (single installation)	\$40.00
	Inspection charge:	
	Water installation	\$100.00
	Sewer installation	\$100.00
	Reconstruct private sewer	\$50.00
	Air-conditioning with water or drain connection	\$60.00
	Reinspection Fee	\$100.00 - \$300.00
	Additional gas connection for gas hot water heaters	\$10.00
	(Master plumbers who currently are registered in the city and who also are registered master gasfitters in the City; otherwise, the gas connection for gas hot water heaters must be made by a registered master gasfitter at the regular rates)	
17.30.010	Annual, nonrefundable fee for utility contractor license	\$100.00
17.30.050	Nonrefundable fee for utility permit	
	Reinspection Fee	\$100.00 - \$300.00
	Failure to Notify the Department of Public Works (work authorized by a validly issued utility permit is complete)	\$75.00
	Investigation Fee	\$75.00
17.44.010	Short Term rental license	Base rental license fee plus \$100.00
17.44.040	Fee for operating license for rental unit and roominghouse	\$100.00
17.44.060	Initial or renewed two year rental operating licenses for operator of multi-family dwellings consisting of fifty or more units that employs a full-time on-site maintenance staff of three or more employees if renewal filed within 30 days prior to expiration. Fee covers two year license.	\$200.00
	Initial or renewed rental operating license for all other applicants if renewal is filed less than 30 days prior to expiration. Fee covers one year license.	\$100.00
	Late fee	
	First 30 days late, per rental unit	\$25.00
	Each additional 30 days late, per rental unit	\$25.00

17.44.120	Reinspection fee for rental unit and roominghouse if revocation; revalidation, reinspection and reissuance procedure	\$100.00
17.60.050	Permit fees for signs	
	Nonrefundable application fee for installation of signs	\$30.00
	Fees for installation of signs:	
	\$ 0—299	\$30.00
	\$ 300—500	\$35.00
	\$ Over 500: for each additional \$100 of cost	\$2.25
	Billboard requiring a public hearing	\$35.00
17.60.060	Application fee seeking permission to erect, maintain or suspend a temporary sign or banner	\$30.00
20.12.020	Conditional approval of a preliminary plat of a subdivision	
	Nonrefundable application fee	
	5 lots or less (per lot)	\$340.00
	6 lots or more (per lot)	\$620.00
	<i>Record plat for special exception or planned unit development (This fee is in addition to any fees required under Title 21</i>	\$500.00
	Record Plat Amendment	\$500.00
21	<u>Zoning Certificate</u>	\$35.00
21.16.030	Administrative Interpretations	\$420.00
21.18.020	Administrative Adjustments	\$110.00
21.20.020	Zoning District Boundary Adjustment	\$390.00
21.22	Site Design Plan Review (nonrefundable):	
	Preliminary, minor	\$200.00
	Preliminary, major (per acre or portion thereof)	\$280.00
	Final, minor	\$1,000.00
	Final, major	\$2,000.00
	-Plus an amount per acre or portion thereof	\$280.00
	Critical area – Buffer management plan	\$200
	Critical area – Simplified buffer management plan	\$60.00
	Neighborhood conservation	\$200.00
	Site Design Plan Review - Revisions	
	lots mMinor	\$500.00

	others mMajor	\$1,000.00
	-Plus an amount per acre or portion thereof	\$280.00
21.24	Planned Unit Development – Preliminary Review	
	For 1 to 9 units- For buildings over 45 feet in height and/or far over 2.0 only	\$1,000.00
	- Plus an amount per acre or portion thereof	\$280.00
	For all others	\$2,000.00
	-Plus an amount per acre or portion thereof	\$280.00
	Planned Unit Development-Final Review	
	FOR 1 TO 9 UNITS- For buildings over 45 feet in height and/or far over 2.0 only	\$1,120.00
	- Plus an amount per acre or portion thereof	\$280.00
	For all others	\$11,200.00
	- Plus an amount per acre or portion thereof	\$280.00
	Planned Unit Development - Revision	
	For 1 to 9 units- For buildings over 45 feet in height and/or far over 2.0 only	\$500.00
	- Plus an amount per acre or portion thereof	\$280.00
	For all others	\$1,000.00
	-Plus an amount per acre or portion thereof	\$280.00
21.26	Special Exceptions	
	Special exception with no site design	\$1,000.00
	Special exception with site design	\$1,000.00
	-Plus Applicable site design plan review fees	
21.28	Variances	
	- Single-family dwelling	\$225.00
	- All Other Variances	\$390.00
21.30.020	Appeal from an administrative decision to the Board of Appeals	\$250.00
21.34.020	Zoning Map Amendment	\$1,000.00
21.56.040	Application fee (based on cost of work) for a certificate of approval from the historic preservation commission	
	Certificate of Approval - Public Hearing Application (Based on 1% of estimated cost)	Min.\$35.00— Max.\$1,000.00
	Certificate of Approval - Administrative Application	Min. \$35.00—

	(Based on 1% of estimated cost)	Max. \$500.00
	Certificate of Approval - "After the Fact" Public Hearing Application (Based on 1% of estimated cost)	Min. \$50.00— Max. \$2,000.00
21.56.270	Newsrack certificate of approval/reinspection (per newsrack)	\$35.00
21.68.050	Determination of non-conforming uses	\$420.00
22.20.040	Fee in lieu of public recreational space per each single-family detached dwelling unit	\$500.00
	Fee in lieu of public recreational space per each single-family attached dwelling unit	\$400.00
	Fee in lieu of public recreational space per each multifamily dwelling unit, two-family dwelling unit, or dwelling unit above the ground floor of nonresidential uses	\$250.00

Parking Garage Rates and Fees

	Fee
HILLMAN GARAGE	
Daily Rates:	
First two hours for residents	No charge
Hourly rate	\$3.00
Maximum daily charge	\$20.00
Monthly Rates:	
Restricted "Weekday" Pass (Monday to Friday, 7 am to 7 pm)	\$190.00
Unrestricted Monthly Pass	\$225.00
Special Rates:	
8:00 pm to 6:00 am (flat rate)	\$4.00
Sunday morning 6 am to 1 pm	Free/no pass
Park and Shop Coupons:	
8:00 am to 6:00 pm (4 coupons maximum)	1 coupon = 1 hour discount
6:00 pm to 8 am (2 coupons maximum)	1 coupon = 1 hour discount
Park and shop coupon fee for Annapolis Business Association	\$0.50/coupon
Bed and Breakfast Coupon	50% discount
Special Event Parking	\$20.00
GOTTS GARAGE	
Daily Rates:	
First two hours for residents	No charge
Hourly rate	\$2.50
Maximum daily charge	\$12.00
Monthly Rates:	
Restricted "Weekday" Pass (Monday to Friday, 7 am to 7 pm)	\$160.00
Unrestricted Monthly Pass	\$190.00
Special Rates:	
8:00 pm to 6:00 am (flat rate)	\$3.00
Sunday morning 6 am to 1 pm	Free/no pass
Visitor's Center	One hour free w/ coupon
Park and Shop Coupons:	
8:00 am to 6:00 pm (4 coupons maximum)	1 coupon = 1 hour discount
6:00 pm to 8 am (2 coupons maximum)	1 coupon = 1 hour discount

Park and shop coupon fee for Annapolis Business Association	\$0.50/coupon
Bed and Breakfast Coupon	50% discount
Special Event Parking	\$10.00
KNIGHTON GARAGE	
Daily Rates:	
First two hours for residents	No charge
Hourly rate	\$2.00
Maximum daily charge	\$5.00
Monthly Rates:	
Restricted "Weekday" Pass (Monday to Friday, 7 am to 7 pm)	\$100.00
Unrestricted Monthly Pass	\$125.00
Special Rates:	
8:00 pm to 6:00 am (flat rate)	\$2.00
Park and Shop Coupons:	
8:00 am to 6:00 pm (4 coupons maximum)	1 coupon = 1 hour discount
6:00 pm to 8 am (2 coupons maximum)	1 coupon = 1 hour discount
Park and shop coupon fee for Annapolis Business Association	\$0.50/coupon
Bed and Breakfast Coupon	50% discount
Special Event Parking	\$10.00
PARK PLACE GARAGE	
Daily Rates:	
First two hours for residents	No charge
Hourly rate	\$2.25
Maximum daily charge	\$5.00
Monthly Rates:	
Restricted "Weekday" Pass (Monday to Friday, 7 am to 7 pm)	\$125.00
Unrestricted Monthly Pass	\$150.00
Monthly reserved space pass	\$175.00
Monthly Evening (3:00 pm to 1:00 am)	\$80.00
Monthly Evening (Weekends only, 3:00 pm to 1:00 am)	\$40.00
Special Rates:	
8:00 pm to 6:00 am (flat rate)	\$3.00
Sunday morning 6 am to 1 pm	Free/no pass
Park and Shop Coupons:	
8:00 am to 6:00 pm (4 coupons maximum)	1 coupon = 1 hour discount
6:00 pm to 8 am (2 coupons maximum)	1 coupon = 1 hour discount
Park and shop coupon fee for Annapolis Business Association	\$0.50/coupon
Bed and Breakfast Coupon	50% discount
Special Event Parking	\$10.00
LARKIN	
Monthly Rates:	
Monthly unrestricted pass	\$170.00
Overnight parking 6:00 pm to 6 am (Mon-Thur)	No charge
Weekend parking Friday, 6:00 pm to Monday 6:00 am	No charge
SOUTH STREET	
Daily Rate:	
Hourly	\$2.50
Monthly Rate:	
Unrestricted Monthly Pass	\$175.00

Transit Fares

	Fee
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Article VI, Section 9(b) of Charter of the City of Annapolis	
Base cash fare	\$2.00
Senior/Disabled/Student	\$1.00
Summer Youth Pass	\$35.00
ADA Service Cash Fare	\$4.00
Day Pass: For Multiple Trips	\$4.00
Day Pass (Senior/Disabled/Student)	\$2.00
Weekly Pass	\$20.00
Monthly Pass	\$80.00
Quarterly Pass	\$200.00
Annual Pass	\$500.00
Tokens in bulk per 100	\$150.00

Recreation and Parks Fees

	City Resident	Nonresident
Stanton Center		
Gym Rental / per hour	\$55.00	\$63.00
Kitchen Rental / per hour	\$30.00	\$35.00
Meeting Room / per hour	\$25.00	\$30.00
Truxton Picnic Pavilion/All Day	\$80.00 \$150.00	\$110.00 \$180.00
Waterworks Permit:		
Monthly	\$10.00	\$15.00
Quarterly	\$30.00	\$45.00
Annual	\$100.00	\$125.00
Picnic Pavilion Rental / day	\$75.00 \$100.00	\$125.00 \$130.00
Downtown Recreation Center / per hour	\$0.00	\$0.00
Annapolis Walk	\$30.00	\$35.00
Field Rental (with lights and lines)	\$80.00	\$95.00
Tennis Courts	\$15.00	\$20.00
Basketball Courts	\$15.00	\$20.00
Snack Bar	\$0.00	\$0.00
Park Rental for Wedding	\$500.00	\$600.00

Latchkey Program

Before School Care \$110.00 per month
 After School Care \$215.00 per month

Annapolis Recreation Center

Program Member

Annual membership fee to register or participate in any program. Valid for one year. Renewal is slated for January 1 each year.

	Res	Non Res
Individual	\$39.00	\$45.00
Family	\$65.00	\$75.00
Corporate	\$1,750.00	\$2,013.00

Full Membership

Allows full access to facility (fitness centers, gym, play area, etc.)—Unlimited use and discounts on programs. Year is 12 months from enrollment date.

	Annual		Daily/Drop In	
	Res	Non Res	Res	Non Res
Adult	\$290.00	\$331.00	\$8.00	\$10.00
Senior/Youth	\$233.00	\$267.00	\$7.00	\$8.00
Daily Youth			\$6.00	\$7.00
Family of 4*	\$643.00	\$738.00	n/a	n/a
Adult/Spouse	\$513.00	\$587.00	n/a	n/a
Add. Child*	\$110.00	\$127.00	n/a	n/a

	30-DAY ACCESS PASS		90-DAY ACCESS PASS	
	Res	Non Res	Res	Non Res
Adult	\$36.00	\$41.00	\$95.00	\$115.00
Senior/Youth	\$28.00	\$33.00	\$78.00	\$91.00
Family of 4*	\$80.00	\$91.00	\$225.00	\$250.00
Adult/Spouse	\$62.00	\$71.00	\$175.00	\$205.00
Add. Child*	\$14.00	\$16.00	\$40.00	\$45.00

Children 2 and under free with paying adult.

Family memberships and Adult/Spouse memberships require all members to reside at the same address.

Youth member - Age 3—17; Senior member - Age 62 +

Annual Membership Rates are paid in full at time of membership.

Babysitting Services		
Hourly Rate	\$3.00 first child	\$2.00 additional children
10 hr Punch Card	\$25.00 each	

Facility Rental Rates (per hour)

* Program related rentals require participants to hold Program Membership or Full Membership.

PER HOUR	Res	Non Res
Single Mtg Room	\$37.00	\$45.00
After Hours Meeting Room	\$50.00	\$50.00
Full Meeting Space	\$110.00	\$132.00
Kitchenette	\$13.00	\$16.00
Single Court	\$60.00	\$75.00
After Hours Meeting Room	\$75.00	\$75.00
Full Gymnasium*	\$180.00	\$225.00
Aux. Gym	\$75.00	\$90.00

* Limited availability

	City Resident	Non Resident	Program Member Res / Non Resident (\$5.00 discount)	Full Member Res / Non Resident (\$10.00 discount)
SUMMER PROGRAMS				
Summer Playground—6 wks	\$152.00	\$173.00	R \$130.00 / NR \$150.00	R \$125.00 / NR \$145.00
Summer Playground—Extended Hrs (8:00 a.m.—5:00 p.m.), 6 weeks	\$193.00	\$222.00		
Preschool Playground—6 wks (4 days a week)	\$110.00	\$127.00		
Day Camp (Truxtun & Kids Camp)—2 wk session	\$230.00	\$264.00	R \$205.00 / NR \$237.00	R \$200.00 / NR \$232.00
SWIMMING POOL				
Adult	\$5.00	\$5.00		
Child (12 and under) and Seniors (62 +)	\$4.00	\$4.00		
Family Pass (4, add members \$15.00 each)	\$160.00	\$185.00		
Youth Individual Pass	\$55.00	\$65.00		
Adult Individual Pass	\$65.00	\$75.00		
<u>Pool Party</u>	<u>\$250.00 (per two hours)</u>			
<u>Summer Splash Camps</u>	<u>\$139</u>	<u>\$169</u>		
<u>Summer Splash Camp Extended Hours (additional)</u>	<u>\$30</u>	<u>\$40</u>		

EXPLANATION

CAPITAL LETTERS indicate matter added to existing law.