# Recreation and Parks Budget Presentation

Monday, April 17, 2023 Director Roslyn Johnson

FY 2024

# **Recreation and Parks**

#### Vision Statement

Enhance the lives and wellness of all citizens and communities.

#### Mission Statement

Annapolis Recreation and Parks enriches the quality of life by providing recreational, educational and wellness programs in facilities, parks and waterways.

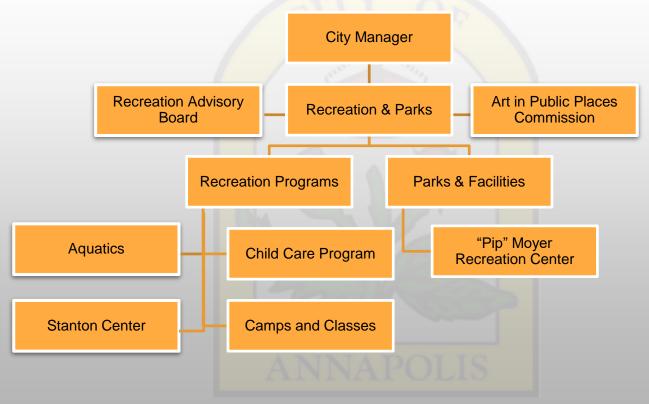
# Philosophy

To expose youth and adults to as many introductory recreational opportunities as possible so they can determine their interests.

### **Recreation and Parks**

- Exempt 1
- Civil Service 20
- Contract 8
- Total employees 29
- Manages more than 200 acres of parks, trails and playgrounds throughout the City of Annapolis
- Manages 43 parks throughout the City of Annapolis that are accessible for more than 200 hours annually
- Manages 8 facilities throughout the City of Annapolis
- We experienced a 387% increase in park usership in Anne Arundel County in 2022 based on COVID-19 Google Mobility Data. This was the highest in the state of Maryland.
- Offers traditional recreation programs as well as unique programs such as fencing and the Adult Easter Egg Hunt at Night, and facilitates other programs such as baton twirling.

# **Annapolis Recreation and Parks Department Organization Chart**



# **FY23 Highlights**

- Upgraded basketball goals and added 60 hours of recreation each week at Stanton
- Child Care program started at a new site, Georgetown East Elementary, for PM care and at 100% capacity
- Implemented Homework Club transporting students from Eastport Elementary to PMRC Monday through Thursday
- Implemented a five-week E-gaming league at PMRC
- Partnered with OEM and delivered 10,000 boxes of non-perishable and perishable items during 52 food drives
- Hosted 14 youth sports tournaments
- Partnered with DPW to complete six concrete pads in six dugouts (three ballfields)
- Repaired nearly 30 light fixtures at Collison Field due to a power outage from a storm
- Partnered with AACo Health Dept and hosted 52 vaccination clinics at PMRC
- Partnered with American Red Cross and hosted nine blood drives at PMRC
- GreenScape 2022 had more than 350 volunteers that participated in 64 projects and planted 1,640 perennials, 3,600 spring bulbs, 27 shrubs, 31 trees and 291 vegetables and herbs
- Annapolis United program initiated for Annapolis area youth:
  - golf program 12 kids fully completed
  - o four pop-up camps art (2), drone, floating classroom
  - Annapolis Sailing School camp
  - field trip to Assateague Island 50+ kids in the summer
  - field trip to Patriot Point 25 kids in the summer

# **FY24 Goals**

- To begin and substantially complete a Citywide Recreation and Parks Master Plan.
- To begin the Commission on Accredited Park and Recreation Agencies (CAPRA) accreditation through the National Recreation and Parks Association (NRPA)
- Increase safe water access at City waterfront parks
- Create a partnership with Maryland Hall to provide classes at PMRC and Stanton Community Center (Stanton)
- Create an official therapeutic recreation program to include an adaptive learning support group at Stanton
- Implement Science Technology Engineering Environment Arts Agriculture Math (STE<sup>2</sup>A<sup>2</sup>M) program at Stanton
- Increase "learn to" programming for teens, adults and seniors
- Create teen night programming
- Build the City's first universally accessible playground
- Increase accessibility to all communities by implementing free youth sports clinics
- Audit permit process to make changes to ensure equitable access to facilities
- Create programming to enable disconnected youth in the City of Annapolis to learn to swim and be water safe
- Enable residents and visitors to register for programs and events online including memberships to PMRC
- Seek out and obtain available grant opportunities for ARPD programs and facilities
- Ensure we invest in our staff by providing appropriate training opportunities to include supporting staff in becoming Certified Park and Recreation Professional (CPRP) certified
- Work with the community to create a plan to develop Carr's/Elktonia Beach utilizing the federal grant

### Increase Revenue

### Objectives:

- Increase membership fees by 5%
  - maintained membership rate
- Decrease non-performing programs by 10%
  - we decreased by 100%

#### Benchmarks:

- Current membership fee-based revenue \$203,030
  - as of 4/10/23, \$379,000
- Positive revenue programs vs non-positive revenue programs

#### Performance Measures:

- Annapolis Recreation and Parks dues and fees are comparable to Voice of the Customer (VOC) input.
- Annapolis Recreation and Parks programs are consistent with VOC and performing accordingly.

# Improve Customer Service

#### Objectives:

- Provide customer service training to all R&P employees.
  - o not all, but some employees received customer service training
- Upgrade Software to allow customers to conduct business online.
  - in process

#### Benchmarks:

- Number of full-time employees trained
  - 0 2
- Number of part-time seasonal employees trained
  - o 25
- Current online transactions
  - o 0

#### Performance Measure:

- 80% of Annapolis full-time employees receive customer service training.
  - not met
- 25% of Annapolis part-time seasonal employees receive customer service training.
  - not met
- 50% of bookings and registration is done online.
  - not met

# Improve Employee Development

### Objectives:

- Provide cross training and employee development opportunities to all R&P employees
  - o not met
- Develop Standard Operating Procedures (SOPs) in all ARPD Divisions
  - met in Child Care, not met throughout entire department

#### Benchmarks:

- Current training and employee development opportunities
- Current updated SOPs

#### Performance Measures:

- 25% of employees received cross training and development opportunities
- 10 updated SOPs

# Increase Public Outreach

# Objectives:

- Increase followers by 5%
  - (January 1, 2022 December 31, 2022)
    - 10K+ fans & followers
      - 1,300+ NEW fans & followers
    - 1.1M page & profile impressions
    - 683K users (page & profile reach)

#### Benchmarks:

More than 27K followers on social media and subscribers to email communication

#### Performance Measures:

Increased connections and public reach to 1K+ more residents and potential customers through community events and ARPD exposure

# **FY25-FY28 Long-Term Goals**

- Develop educational programs hosted within R&P facilities.
- Automate point-of-sale process for all R&P activities.
- Make all R&P facilities ADA-complaint.
- Diverse program offerings and activities.
- Environmental education programs.
- Create a lighted artificial turf linear field.
- Begin to measure and reduce the R&P carbon footprint.
- Create a dog park.
- Create a kayak share at multiple sites.
- Become a CAPRA-certified organization by NRPA.
- Create a staffing pattern reflective of the level of service expected by residents in facilities and parks.
- Increase professional level certifications by 25% throughout the department.

# R&P Finance Department Budget View FY21-FY24

PROGRAMS	FY 2021	FY 2022	FY 2023	FY2024
ADMINISTRATION	\$636,300	\$641,900	\$669,400	\$862,900
PARKS & FACILITY MAINT.	\$1,279,300	\$1,312,100	\$1,419,400	\$1,529,600
CHILD CARE (held in schools)	\$519,900	\$486,200	\$457,300	\$450,800
STANTON CENTER	\$369,600	\$382,500	\$441,100	\$495,400
PIP MOYER FACILITY	\$531,900	\$804,300	\$795,000	\$966,200
FRONT DESK	\$272,400	\$0	\$0	0
SPORTS	\$317,600	\$294,900	\$320,600	\$332,100
CAMPS AND CLASSES	\$628,200	\$637,200	\$680,700	\$746,100
HEALTH AND FITNESS	\$273,300	\$281,100	\$262,600	\$268,100
KENNETH R. DUNN POOL	\$282.400	\$324,600	\$435,800	\$437,900
HARBORMASTER	\$559,200	\$600,000	\$736,700	N/A
ART IN PUBLIC PLACES	\$68,000	\$0	\$0	[\$156,562]
TOTALS	\$5,458,700	\$5,764,800	\$6,218,600	\$6,089,100

Products/Services	FY23 Existing	FY24 Proposed
Lap Lane Rental	none	\$36/hour per lane = R \$46/hour per lane = NR
Non-Swimmer Pool Watcher	none	\$50 per swim season
Full Pool Rental	none	\$268/hour plus \$18/hour per lifeguard = R \$278/hour plus \$18/hour per lifeguard = NR
		R = City of Annapolis Resident NR = Non-Resident

# **Changes from FY23**

# **Contract Services**

- Increase Landscaping Contract \$3,000
- Increase Chesapeake Officials Youth Basketball Officials at Stanton Center \$1,000
- Increase Youth Basketball and Adult Softball Contract-\$4,000

# **FY24 Enhancement Requests**

- Capital = \$80,000
  - folding chairs
  - tables
  - scissor lift
  - hydro spinners
- Programming/Training = \$30,000
  - teen programming
  - STE<sup>2</sup>A<sup>2</sup>M
  - NRPA
  - MRPA
  - summer camp
  - athletic business
  - staff development



